

IN THE MATTER OF AN ARBITRATION BEFORE A TRIBUNAL
CONSTITUTED IN ACCORDANCE WITH THE TRADE PROMOTION
AGREEMENT BETWEEN THE REPUBLIC OF PERÚ AND THE UNITED
STATES OF AMERICA AND THE UNCITRAL RBITRATION RULES 2013

PCA Case No. 2019-46

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In the Matter of Arbitration Between:	:
	:
THE RENCO GROUP, INC.,	:
	:
Claimants,	:
	:
and	:
	:
THE REPUBLIC OF PERÚ,	:
	:
Respondent.	:
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- AND -

IN THE MATTER OF AN ARBITRATION BEFORE A TRIBUNAL
CONSTITUTED IN ACCORDANCE WITH THE CONTRACT OF STOCK
TRANSFER BETWEEN EMPRESA MINERA DEL CENTRO DEL PERU S.A.
AND DOE RUN PERU S.R. LTDA, DOE RUN RESOURCES, AND RENCO,
DATED 23 OCTOBER 1997, AND THE GUARANTY AGREEMENT BETWEEN
PERU AND DOE RUN PERU S.R. LTDA, DATED 21 NOVEMBER 1997 AND
THE UNCITRAL ARBITRATION RULES 2013

PCA Case No. 2019-47

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In the Matter of Arbitration Between:	:
	:
THE RENCO GROUP, INC, AND	:
DOE RUN RESOURCES CORP.,	:
	:
Claimants,	:
	:
and	:
	:
THE REPUBLIC OF PERÚ AND	:
ACTIVOS MINEROS S.A.C.,	:
	:
Respondents.	:
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(Continued)

HEARING ON JURISDICTION AND LIABILITY

Tuesday, March 5, 2024

The World Bank Group
1225 Connecticut Avenue, N.W.
C Building
Conference Room C1 450
Washington, D.C. 20036

The hearing in the above-entitled matter came on
at 9:30 a.m. before:

JUDGE BRUNO SIMMA, President of the Tribunal

DR. HORACIO GRIGERA NAÓN, Co Arbitrator

MR. J. CHRISTOPHER THOMAS KC, Co Arbitrator

ALSO PRESENT:

Registry, Permanent Court of Arbitration:

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P R O C E E D I N G S

PRESIDENT SIMMA: So let me open the -- in a way, Super Tuesday of this case; right? The Hearing in the two cases that I don't have to read out. Let me introduce, first of all the Tribunal. I'm Bruno Simma, this is Professor Grigera Naón. This is Chris Thomas, and we have Martin Doe from the PCA, Heiner Kahlert, the Tribunal -- assistant to the Tribunal, Javier Comparini -- who is where? -- in the very back, who is an assistant to Martin Doe. So that far about the Tribunal. Have I forgotten anybody? I think the Tribunal...

So may I ask the representatives of the Parties to briefly introduce their teams.

MR. SCHIFFER: Yes, Mr. Chairman.

PRESIDENT SIMMA: Mr. Schiffer, you have the floor.

MR. SCHIFFER: Yeah, my name is Adam Schiffer, and with me is my colleague, Murray Fogler. Josh Weiss is also Counsel in the case. He's the in-house -- the General Counsel of Renco and also an officer of DRRC. Sarah Warburg-Koechlin is sitting here as an advisor to me in this case. She is at the law firm of King & Spalding. Jenn Cordell and B.B. Neely. Jenn is our legal assistant, and B.B. runs -- he's the wizard behind the screen. He runs pretty much everything that you'll see.

1 And then Gino Bianchi is an Expert at GSI; Jen
2 Grundy is also an Expert at GSI; John Connor is the lead
3 Expert at GSI, who will be testifying in the case; and José
4 Mogrovejo is a former both Centromín and DRP representative
5 who is here at the Hearing, and he's submitted a Witness
6 Statement, which I'll mention in a minute.

7 PRESIDENT SIMMA: I remember that there was a
8 request by yourself to include Mr. Rennert?

9 MR. SCHIFFER: Yes. We're sad to say that he
10 actually could not make it down here from New York this
11 morning.

12 PRESIDENT SIMMA: Okay.

13 MR. SCHIFFER: So he will -- I don't know if
14 he'll be attending, but we'll let the Tribunal know and the
15 other side, in advance, on if and when he'll attend.

16 PRESIDENT SIMMA: Okay. Thank you.

17 May I ask Respondent to do the same, introduce
18 your team, please?

19 MR. PEARSALL: Absolutely. Good morning. Let me
20 start with the Respondent representatives, some of whom are
21 in the room and others who are watching on the live stream.

22 We have Vanessa Rivas Plata, who is the President
23 of the Special Commission for Perú. She's watching
24 remotely. We have Enrique Jesús Cabrera Gómez, who is here
25 with us, I think, in the room or will be shortly; Antonio

1 Montenegro Criado, who's the Director of Activos Mineros;
2 Dante Aguilar Onofre, who's the director of the private
3 investment section of Activos Mineros; and Oscar Lecaros
4 Jimenez, the Legal Director of Activos Mineros.

5 And then on Counsel, I'm Patrick Pearsall. Good
6 morning. To my left is Gaela Gehring Flores, Brian Vaca,
7 Michael Rodríguez, Augustina Álvarez Olaizola, and to her
8 left is Inés Hernández-Sampelayo, and Kelby Ballena. And
9 we also have a few Experts in the room: Richard Allemant,
10 Vanessa Lamac. Oh, no, these are Counsel for Lazo, our
11 local counsel: Richard Allemant, Vanessa Lamac, Romina
12 Garibaldi Del Risco; and then our Experts, Wim Dobbelaere
13 and Isabel Kunsman.

14 PRESIDENT SIMMA: Okay. Thank you very much.

15 Let me just add that I also -- glad to see
16 Mr. Bigge, again, here in the room from the State
17 Department. We have seen quite a bit of each other in The
18 Hague, but it's good to see you on your own ground; so to
19 say.

20 So let me then ask, are there any organizational
21 questions that need to be solved, to at least mention
22 before we start with the session? Anything organizational,
23 any problem?

24 MR. SCHIFFER: Nothing from Claimant.

25 (Comments off microphone.)

1 PRESIDENT SIMMA: Nothing from Claimant.

2 How about Respondent?

3 MR. PEARSALL: No, nothing from Respondent.

4 PRESIDENT SIMMA: Thank you very much.

5 So without further ado, Mr. Schiffer. You have
6 the floor.

7 (Interruption.)

8 PRESIDENT SIMMA: The hearing is a problem; so
9 you were obviously addressing me, but away from the mike.
10 So if you could just, if the people speaking could more or
11 less look at the -- not look at the mike, but have the mike
12 next to them, that would help here. Thank you very much.

13 All right. Mr. Schiffer, go ahead.

14 MR. SCHIFFER: Good morning, everybody. It's
15 been a long road for us to get here today.

16 OPENING STATEMENT BY COUNSEL FOR CLAIMANTS

17 MR. SCHIFFER: The arbitration, or sister
18 arbitration to this case, have been pending for 14 years.
19 The Missouri Litigation, I'm sure the Tribunal has read a
20 lot about the Missouri Litigation, but we've been fighting
21 that for 17 years, and so we are very grateful to have our
22 day in court. And this is the Final Hearing. I know that
23 there has been a lot said about, well, all the facts are in
24 the Briefs, do we even really need a hearing? What's the
25 big deal?

1 It's a huge deal, at least for lawyers who are
2 common law lawyers, because it's only through
3 cross-examination of witnesses that we feel like you can
4 get to the heart of the truth, that you can evaluate the
5 credibility of what someone is saying, you can test it, and
6 you can see if it holds together, and we are very excited
7 for our chance to do that with their witnesses, but one
8 thing I need to say up front is that this is not a fair
9 battle on witnesses.

10 We have brought forth, for example, in the
11 negotiation and execution of the STA or the Contract,
12 however we want to call it -- we brought forth the two
13 people who were involved, heavily, in identifying the
14 Project, negotiating the STA and documenting it, and those
15 people are Mr. Sadlowski and Mr. Buckley.

16 In terms of the hot issue in this case, where
17 everyone has spent a lot of money briefing, the standards
18 and practices of both Companies, we have designated and
19 submitted a Witness Statement from José Mogrovejo, who was
20 there not only for DRP when it was running the Facility but
21 also prior to that for Centromín. So he is very familiar
22 with both Parties' standards and practices. So that's our
23 side.

24 On their side -- and believe me, they use a lot
25 of words and a lot of Briefs, but they cannot brief this.

1 They have not designated one person who was there at the
2 initiation of this Agreement. They have not designated
3 anybody who can speak to Centromín's standards and
4 practices, not one person. They didn't even
5 call -- they're not even calling Mr. Mogrovejo to testify
6 on cross-examination. They're not calling him at all.

7 Instead, what they're doing in this case, they've
8 hired an expert or two, who through very complicated
9 analyses, which we'll get into next week, which we believe
10 don't hold together, they're going to say, Oh, yes, but
11 through all of our calculations, we believe that Centromín
12 operated the Facility better.

13 Why do that when you can just bring someone to
14 the witness stand who can actually say what they did and
15 how they did it. But that'll be for the Tribunal to
16 decide.

17 This case for us is truly about promises made and
18 promises broken, and I know that that's probably a trial
19 lawyer saying to a jury, but I believe that these kind of
20 themes resonate with everybody, no matter whether you're
21 high judge, arbitrator, jury, facts are facts and
22 sentiments are sentiments.

23 So before I jump into that, I want to show you a
24 slide. And you've seen this before. This is an article
25 written in 1994 by, I believe, a Newsweek correspondent who

1 went down to La Oroya, and basically said it was an awful,
2 awful place, one of the most polluted places on earth. And
3 we have mentioned this twice already in our Briefing, once
4 in our Memorial, and then another in our Rejoinder, and
5 you're probably wondering, why is Schiffer showing me this
6 yet again? Well, for two reasons.

7 One is, I can't overstate how bad this place was,
8 and what a tall task it was for DRP to go in there and do
9 what it did. The Respondents try to minimize that,
10 but -- and I'll talk about this in a minute. It was an
11 enormous undertaking. And the other thing that struck me
12 when I read it was that the language is fairly poetic, you
13 know, it's written by someone who knows how to write well.

14 And if you'll indulge me a second, it reminded me
15 when I was in college over 40 years ago of a book I
16 read -- and it's a book written by Friedrich Engels, of
17 Marx and Engels, Karl Marx and Friedrich Engels -- and he
18 was writing about the condition of the working class in
19 England in 1844, 1844. Almost identical prose, almost
20 identical description of the way it was out there. So that
21 was the tall order.

22 And by the way, let me get this straight: We are
23 not ever going to say, oh, we were tricked into buying this
24 facility and we thought it was so much better than it was.
25 We were sophisticated buyers. We knew what we were getting

1 into, and we were able to handle this. In fact, if you
2 look at the top of this slide, you'll see the total number
3 of Projects that DRP completed, the amount of money it
4 spent completing those Projects. And none of this should
5 be in controversy. And then below that, is sort of what I
6 call "the proof in the pudding." So what I do mean?

7 You'll see a lot of tables, a lot of graphs, a
8 lot of fighting over a lot of things, but these are the
9 only two tables that are not "calculated." In other words,
10 this is just objective data that is plotted. That's it.
11 No one -- no one, you know, deducted something or added
12 something or multiplied anything.

13 So the left-hand Slide is the air quality
14 readings from Sindicato, which is a main air monitoring
15 station. I think it may even be the closest one to the
16 Facility. And you see that there are two ways that
17 emissions are measured, or that air quality is measured.

18 So you have the emissions from the Facility that
19 are measured, and those emissions show what's going out
20 into the atmosphere through a main stack, and they're
21 measured for lead, arsenic, other things, and then, of
22 course, we know that there are these things called fugitive
23 emissions. I've sure you've read about that, and those are
24 the emissions that seep out, that aren't necessarily can be
25 captured by a reading, necessarily, but they go into the

1 atmosphere.

2 So the top line in gray shows the main stack
3 emissions from the chimney over time, and then the bottom
4 line shows air quality readings from Sindicato over the
5 same period of time. And you'll notice that the trends are
6 the same, and that makes perfect sense, because just think
7 about this: If you have more lead emissions going into the
8 air, and it doesn't matter whether it's main stack or
9 fugitive. It doesn't matter because it's all going into
10 the air.

11 And if someone in La Oroya is breathing it; so is
12 the air monitor that's locating there, and it's measuring
13 the content. And if the content is high, that's not good.
14 It means people are going to have lead in their blood, and
15 that's ultimately what they are trying to not have happen.
16 And if the readings improve, then blood levels will drop,
17 which is what you want to have happen.

18 So the chart on the left shows that both main
19 stack emission data and air quality data are trending
20 downward all throughout the operation of DRP.

21 The table on the right is actually a table that
22 is in Ms. Deborah Proctor's Report. And Deborah Proctor is
23 an Expert for the Respondents. She's not our Expert, and
24 she includes this Report in her -- this chart in her
25 Report. And we were surprised to see it in her Report

1 because it makes our point for us. You look at the blood
2 levels out there at La Oroya, and it is a very consistent
3 decrease from the time DRP took over until we were no
4 longer in charge of the Plant.

5 So really what you're going to see in this
6 hearing is a lot of bare-knuckle fighting where the
7 Respondents want to run away from this objective data and
8 rely on calculations that we will get into with their
9 Experts, and all the while ignoring this objective data. I
10 mean this could be -- this could literally be the only two
11 slides that I show you today and I could sit down, but, of
12 course, I'm a lawyer and I won't.

13 Do you have any questions, Mr. Chairman? Oh, no,
14 okay. I thought, maybe -- okay. So I'll move on.

15 So I mentioned the promises that were made and
16 broken. I want to set the scene for that. When we came in
17 to make the investment with Perú, we weren't the first time
18 that they had tried to find someone to sell it to. In May
19 of 1994 was the first time that Perú tried to privatize
20 La Oroya, and it used investment bankers, and it went out
21 worldwide and contacted all the major players in smelting.

22 They all came out and looked at it. Apparently
23 there was interest, but no one would make a bid because
24 nobody wanted to be subject to third-party liabilities for
25 the pollution out there.

1 Now, we don't have in the record exactly what it
2 looked like in those pro forma Contracts, or what was
3 discussed, necessarily, but we do know that that attempt at
4 privatization failed because of third-party liability
5 Claims. Okay. Just so Perú is now wanting to privatize,
6 but they know they can't just go back out into the market
7 with the same package that they had before. They had to do
8 something else, and they actually did a lot of something
9 else. So let's look at that.

10 Hopefully, this isn't too small to see. One of
11 the things they promised us was that we wouldn't have to
12 commit capital to DRP's PAMA Projects. Now, you're
13 probably sitting there going, what? Huh? The other side
14 has been saying just the opposite. How could this be,
15 Schiffer? Well, let's look at the Contract. The Contract,
16 the STA, which is RC-105, has two critical components.

17 One is in Section 4.3(f), and the other is in
18 Section 3.3, and I've put the operative provisions in this
19 slide and highlighted.

20 So let's start with the top. It says "working
21 capital resulting from the contributions to the equity.
22 The investment must be made, necessarily, with the
23 contribution stated."

24 Okay. So right there, and then you go, okay,
25 well, that means you've got to use the contribution to

1 perform the PAMA and the other investments that DRP had.
2 But keep reading. It says: "Without prejudice to what is
3 established in the last paragraph of Numeral 3.3."

4 And what we have there is that the Company will
5 not be obliged, the "DRP will not be obliged to maintain,
6 in cash, the amounts contributed to increase the stock
7 capital in the Company."

8 Now, I want to show you one other slide before I
9 discuss this more. The next Slide is the pro forma
10 Contract that everyone got with the bid, and if you look at
11 the pro forma section that I just read to you, it says
12 only: "The investment must necessarily be made with the
13 contribution indicated."

14 In other words, the pro forma said that the
15 Company in-country, the subsidiary that's in-country, would
16 have to use the capital that the Investor spent on them for
17 its investments, and investments include PAMA Projects. So
18 how did this language convert back to this?

19 Well, we'll never know from Perú because they
20 haven't designated anybody to talk about it, but it makes
21 perfect sense, and the only reason this could be is because
22 Renco and DRC were completely up front about how they
23 planned to finance this transaction. They were completely
24 up front with the fact that they were going to borrow
25 money, use it to put into DRP's treasury, and then DRP was

1 going to immediately send it out so that loan could be paid
2 off and then they would have a note.

3 And Perú -- now, remember, Perú -- it's not like
4 it has a lot of leverage in this situation, but they agreed
5 to this. They agreed to what we did, and it's in the
6 Contract. All right.

7 So what other promises? The next promise is sort
8 of an obvious one. But that DRP could pay for both its
9 operations and the PAMA Projects out of revenues received
10 from its operations.

11 And we know -- I know the Tribunal is probably
12 more familiar with this, or as familiar with this than
13 anybody, but the 1993 Law that established the PAMA
14 program, at least in one part, says the: "The annual
15 investments approved by the competent Authority for the
16 Plans applicable to each production unit, which must be
17 carried out, shall in no case be less than 1 percent of the
18 value of annual sales." I submit that the only way you
19 could have annual sales is if you're operating.

20 Third promise, that DRP would be given
21 nine years -- it's a 10-year PAMA, but Centromín ate up one
22 of those years. They would be given nine years to complete
23 what was then identified for them as nine Projects, and the
24 most expensive Project and most complicated Projects, the
25 Sulfuric Acid Plants would be done last.

1 This is a schedule that GSI has prepared using
2 the base documents that are set out in red underneath the
3 table, and there's a couple of important things about this.

4 You'll see how the Projects -- the number of the
5 Project means nothing. It is an identification of what
6 they are, but in terms of how they are to be done, they
7 mean nothing. So the first Projects that had to be done
8 right away were water-related, and, in fact, the big
9 problem, the immediate problem for the people of La Oroya
10 was that all of the effluent, untreated effluent from the
11 Plant was just being dumped into the river, the river that
12 they washed in, they drank, they washed their clothes in,
13 and so that was dire.

14 And so the first Projects were designed to curb
15 the environmental disaster of the water. So that was the
16 priority.

17 The next was solid waste. There were giant slag
18 heaps. Slag is a solid byproduct that comes out of the
19 process when you're trying to make copper or lead or zinc,
20 and they are big piles, with heavy metals in them. And we
21 know that La Oroya -- the soil there, the soil content is
22 packed with lead, packed with lead. Over 75 years of
23 operation where nothing was treated coming out of there.
24 And so that was the second priority.

25 The third priority, after the first two were

1 finished, was air, which is what we are arguing about in
2 this case, and air was to be done last. And it also made
3 sense to do air last because the most complicated Projects
4 were the Sulfur Acid Plants.

5 Those required a lot of engineering, a lot of
6 effort to procure the materials -- you know, this is a
7 remote area of world -- and then a lot of effort to build
8 them and make them work. So that was at the end for a
9 reason, for several reasons. But we were told -- we were
10 given the Schedule. We weren't -- you know, we weren't
11 asked. They were -- said: "Here is the schedule, execute
12 it." And we did.

13 The other promise they made to us was that we
14 could increase production before completing all the PAMA
15 Projects. And what I do mean by that? Well, if you look
16 at the questions and answers -- and there were two sets of
17 them. This is from R-201. Question 1 that was asked
18 was -- the first round of questions refer to items included
19 in the investment that the investor has to make: What is
20 the meaning of expansion, and which items does it include?

21 And the answer is: "Expansion refers to the
22 increase of the capacity of the production circuits." And
23 that's part of the Contract, by the way, because the
24 Contract includes the pre-bid question and answers as part
25 of the Contract. But we don't have to rely on that because

1 we actually have a provision in the Contract, the next
2 slide, from the STA.

3 Section 4.5 defines "investments" to include
4 "expansion in the production capacity of the Company," DRP.
5 Okay. And I'll come back to what Respondents' position on
6 all this is now after I go through all the promises. But
7 these were all the promises and our expectations that we
8 had up front, and it's all in black and white. You don't
9 have to take anybody's word for it.

10 The next was that DRP would have a hiatus, or
11 their duty to pay for Projects would be suspended during
12 major economic upheaval. And we've been through a couple:
13 The 2001 upheaval, the 2008 upheaval. So let's look at
14 that.

15 The Contract itself talks about this in two
16 places. The first is the Force Majeure provision,
17 Clause 15, and it includes as part of what a force majeure
18 event is, extraordinary economic alterations.

19 And then that provision is adopted as part of the
20 investment obligation of DRP, and it says "the period
21 foreseen in Numeral 4.1" -- and that would be the
22 investment obligation -- "will be suspended if, in the
23 course of executing the investment commitment, force
24 majeure should occur."

25 This is an unusual provision. I've been doing

1 this a long time, and I've seen hundreds of these
2 privileges. This is the first time I've ever seen one with
3 an economic event being a force majeure. And, in fact,
4 let's look at the background of this. Again, we don't have
5 anybody from Perú to tell us about it, but we have some
6 documents.

7 Their pro forma Contract that they sent out to
8 everybody for the bidding says only what's on the screen,
9 4.3: "The period provided for in Number 4.1 shall be
10 suspended if, in the course of execution of the investment
11 commitment, an unforeseen event or force majeure occurs in
12 accordance with provisions of Article 1315 of the Civil
13 Code." All right.

14 So that -- and I represent to you that there's
15 nothing in there that's going to allow for economic events.
16 And then we also have questions and answers regarding this
17 provision before the STA was executed. Now, this I know
18 you can't read; so I will read it to you because we had to
19 get it small to fit on the slide.

20 It says -- the first part that I've highlighted
21 says -- it's a question: "If the Company cannot make a
22 profit due to increased costs, lower prices, or other
23 economic reasons which would constitute an act of God or
24 force majeure, or economic force majeure, the Investor
25 should not be required to make contributions in that type

1 of situation until the economy has improved."

2 And Perú's answer then was: "Centromín considers
3 that clause of the Contract is sufficient," in other words,
4 no, we won't do it. But, yet, they did do it. They did do
5 it in our Contract.

6 So what I'm saying is, is that the STA was
7 obviously heavily negotiated, and Perú at that time was
8 willing to give significant concessions to get somebody to
9 take the Plant over, and that makes sense. You know, if
10 you don't have a lot of firepower or market power, you know
11 you can't make a lot of demands on people. So let's look
12 at another promise.

13 That -- that DRP would be treated the same as its
14 competitors. Now, that is not in the Contract. That is
15 not something in writing that DRP got at the time, but,
16 come on, it's common sense. It's international law. The
17 Treaty that came into effect in February of 2009 between
18 the U.S. and Perú codified what was already in the law.
19 And I believe even Respondents have said the same.

20 So we did have -- we had the right to expect to
21 be treated fairly. Okay? That's really all they were
22 looking for, treated the same. And the Treaty -- I won't
23 belabor this because I know the Tribunal could probably
24 quote this without looking at it, but the Treaty is
25 standard of most Bilateral Investment Treaties, and it says

1 the same thing. And then, finally, the big one was
2 Centromín would assume third-party liabilities during the
3 PAMA. Okay. That was the big one.

4 Had we not gotten this provision, we would have
5 walked the deal. It's in Mr. Sadlowski's Statement. That
6 is in Mr. Buckley's Statement. This was critical. Of all
7 the other things that Perú conceded, this was super
8 important. And this provision was the reason they couldn't
9 sell the Facility the first time around because they
10 weren't -- apparently they weren't offering it then. So
11 this is a big deal to us. Okay. And we'll come back to
12 this in a minute.

13 Okay. Now let's look at Perú's positions on all
14 these promises. I'm sorry. I still have another slide on
15 this.

16 So the question and answers in the prebid also
17 make it clear that Perú accepts responsibility for all the
18 contaminated land, water, and air until the end of the
19 period covered by the PAMA. And the only caveat to that is
20 the caveat we have in the Contract which is, you know,
21 5.3(a), which we're going to cover, and 5.3(b), which we're
22 going to cover. So this was comforting. This was
23 comforting then.

24 So here's Perú's position now. Remember, I said
25 that they told us that we didn't have to maintain any

1 particular capital contribution in DRP. Well, I don't have
2 to cite anything because you're going to hear it from the
3 Respondents over and over and over again in this case that,
4 by failing to keep 163 or \$156 million in DRP, that we are
5 responsible for everything bad that ever happened. As a
6 matter of fact, I'm sure you'll hear that in their Opening
7 Statement.

8 Number two, as of October 28, 2009, DRP could not
9 use revenues to pay for its operations. And let me show
10 you that. So in connection with the 2009 Extension, I
11 think the Tribunal will recall that there was -- DRP was
12 asking for an extension to finish the Facility because of
13 force majeure and Centromín, or the MEM was saying, "no,
14 you can't get an extension, we can't give you one," and
15 then eventually Congress in, I believe, September of 2009
16 said, "okay, okay, you can get an extension of 30 months.
17 10 months to get financing and then 20 months to build the
18 plant." So that's in September.

19 And then the law also said, "and we'll allow the
20 MEM to issue other rules for you to abide by as part of
21 getting this done." So what the MEM did is they came in
22 and they said, "okay, we want DRP to put 100 percent of all
23 of its revenues or money that it gets from anywhere else,
24 and we want that to be held in trust, and the MEM will
25 control the Trust and pay for PAMA Projects."

1 Well, the problem with that is, how are you going
2 to operate? You have no money to operate. And so, in
3 fact, they had no money to operate, and that is contrary to
4 the promise that they had which was, you can self-fund the
5 PAMA through operations and sale of product. I mean,
6 that's in the law. It's in all the promises they made to
7 us and, now, in connection with the second extension, they
8 have completely gone about-face on that. But that's not
9 the only time they went about-face on that issue because,
10 during the reorganization of trying to get the bankruptcy
11 court to allow DRP to resume ownership and operation of the
12 plant, it submitted several plans for reorganization, and
13 the MEM or MINAM, whatever acronym was in charge of Perú
14 then, rejected the first version and they rejected the
15 second version, and they had issues. And so DRP came back
16 and said: "We'll concede to all your issues. Here's a
17 revised plan of May 14, 2012." In response to that, Perú:
18 "Oh, my gosh. They've agreed to everything we've asked
19 for. Let's come up with something else." And then they
20 come up with this provision that says, "you cannot operate
21 the Facility at all. You can't turn on any switches until
22 after you've finished the Sulfuric Acid Plant and done
23 everything necessary, undefined, to bring the plant up to
24 code so that it can meet then-current environmental
25 standards." Well, there was a catch, even there.

1 So first of all, this position was absolutely
2 contrary to the initial promise that you can operate the
3 plant and then use revenues to pay for all this, but it
4 gets -- it's actually worse. Now, let me jump to that and
5 come back. So the reason it's worse is they were imposing
6 on us the standard that was 80 micrograms/cubic meter,
7 which means nothing to any of us -- okay -- unless you're
8 an environmental scientist this means nothing, but I do
9 want you to focus on the 80. Okay. 80 daily, that's
10 important. And what the MINAM said is that: "DRP, you
11 have got to meet that standard, and we are not going to let
12 you turn on any switches until you meet it."

13 Well, the catch was that the standard was
14 impossible to meet. And don't take our word for it; this
15 is an article written the same time by the General
16 Manager -- Technical Manager of Southern Perú. And
17 Southern Perú is not just a location, it's actually a
18 company. It's a company that's in the same business as
19 DRP. And what they said was just what we knew, which was:
20 "No technology exists in the whole world" -- now that's
21 pretty big -- "for copper refineries that can guarantee
22 compliance" with the new Environmental Law, when they're
23 referring to the 80 micrograms.

24 So what did Perú do? And by now, now we're
25 heading into a period where DRP has been liquidated. It no

1 longer exists. So what they did is they passed another law
2 in 2013 where they said, "yeah, I know that 80 is pretty
3 tough. We know no one can meet it. So what we're going to
4 do is just use your best efforts. You're not going to get
5 in trouble if you just do what you can do, do your best."
6 And the law says, "gradual and progressive reductions."

7 Now, when DRP asked for help on that, they said,
8 "no, you've got to meet 80 micrograms/cubic meter. No, not
9 81, not 82; you've got to meet 80."

10 What else do we know? Well, we know that, when
11 that happened, some of the former Ministers apparently
12 weren't happy with the current Ministers. In this article,
13 C-204, they said that Renco Group, belonging to Ari
14 Rennert, "requested eight additional years, after
15 compliance with the PAMA, in order to be able to adapt to
16 the 2014 ECA, as a condition for the financing it would
17 grant the Doe Run Perú to refloat the plant. Yet the
18 Minister, Jorge Merino and the State were immovable and
19 demanded the total compliance of the MINAM standard for
20 sulfur emissions." Just what I've told you. Then, he goes
21 on to say: "If the Ministers Merino and Pulgar Vidal make
22 the standard more flexible in favor of Southern Perú, this
23 would imply a case of discrimination." And they did make
24 the standard more flexible in favor of Southern Perú. Not
25 only that, it gets worse, it gets much worse.

1 In 2017, remember -- by the way, let me back up
2 on this. I'm sure that Perú is going to get up here and
3 they're going to wrap themselves in environment and, you
4 know, "we were so worried about the environment that we did
5 things we didn't want to do. We let DRP use us and abuse
6 us because we're so worried about the environment."

7 Well, maybe, maybe not, because, in 2017, what
8 they did is they completely reengineered the sulfur
9 standard and increased it by over 200 percent. And the
10 reason they did it was to attract another investor. Okay.
11 Think about that. Their environmental standards are
12 flexible depending on what they want to do. If they want
13 to get another investor in, they'll change them. It's just
14 mind boggling to me that that could happen for that reason.
15 And I think that casts substantial doubt on the credibility
16 of the battle cry that I've seen all throughout their
17 Briefing and that I predict they'll get up here and say the
18 same thing. That's my prediction, unless they're rewriting
19 their outline right now, which, I don't know, maybe they
20 are.

21 So let's go back because I skipped ahead because
22 I got carried away with this one. All right. Remember,
23 DRP was allowed to do the Sulfuric Acid Plants last, under
24 the Schedule. Well, what the Experts for Perú are saying
25 in this case is that DRP is liable and

1 broke -- broke -- violated the PAMA by not doing the
2 Sulfuric Acid Plants first before it increased operation.
3 And we'll get to the increased operation in a minute.

4 So basically, they're saying, "you complied with
5 the PAMA, therefore you violated it." I mean, again, it
6 makes no sense to me either, but that's really their
7 argument.

8 They say that they have no duty to indemnify or
9 assume liability for the Missouri cases because -- I know
10 you've seen this many times in our Briefing -- because DRP
11 ramped up production without having done the Sulfuric Acid
12 Plants, which is really the same thing as what we just
13 covered, but the ramp up is something that's important that
14 we're going to talk to in a minute.

15 And I didn't put slides in here because I think
16 everyone can remember this pretty well, but, in connection
17 with DRP's request for an extension in 2009, they very much
18 said that, "look, we've been hurt by the worldwide economic
19 crisis. Our bank Paribas line of credit has been taken
20 away. Metal prices have gone through the floor. We can't
21 afford to pay for concentrates." And Perú basically gave
22 them the cold shoulder and said: "No, no. You can't rely
23 on that. We don't think you -- we don't think you raised
24 it in time. You didn't raise it in time because sometime
25 earlier, you said, 'yeah, we'll get it done,' and you

1 should have said 'no, no, we can't get it done,' but
2 because you said that you don't get the benefit."

3 Again, it makes no sense. Now, granted, after
4 all that, we did get an -- DRP did get an extension, so,
5 you know, that's not -- but it just goes to show you their
6 attitude and how they promise one thing to get you in the
7 door but, once you're in, it just -- I guess we're starting
8 from scratch all over again.

9 We've talked about Southern Perú, and that's
10 where I went offtrack. And I'll now skip these slides
11 which we've already reviewed.

12 And then, of course, we know that, for 17 years,
13 Perú has unequivocally, categorically denied any
14 responsibility whatsoever for the Missouri Claims that we
15 have been fighting at great expense for 17 years in
16 Missouri. So this chart, really -- and I won't spend time
17 on this because you all have a hard copy, but all this does
18 is compare each promise to each broken promise by Perú.
19 And if the Tribunal wants me to stay on this for a while, I
20 will, otherwise, I'm happy to move on.

21 Mr. Chairman, would you like me to move on, or do
22 you want --

23 PRESIDENT SIMMA: Yes.

24 MR. SCHIFFER: I'll move on or just read it?
25 Okay. I'll move on. So this is something you can read on

1 your own. I've already explained it.

2 So where were we? I've already shown you the
3 slide that shows that DRP spent \$28 million -- excuse me,
4 28 projects, \$313 million, and improved air quality
5 greatly, improved blood-lead levels greatly. And again,
6 like I said, if that's all I said in this case, that would
7 be enough. But here's what -- graphically what happened.
8 So through different amendments of the PAMA obligations,
9 DRP voluntarily took on more and more projects that cost
10 more money. And again, we're not making any claims against
11 Perú for telling us that all this would cost 100 million
12 when it cost 463 million, so over four times the original
13 estimate, but we're not making a claim on that. Because,
14 look, we're big boys. You know, we went in there, eyes
15 open, we wanted to make it work, we wanted to make it
16 better. But the point is that a lot of this increase was
17 done because DRP wanted to make it better, safer,
18 healthier. So when we -- when they're vilified for being,
19 you know, Yankee carpetbaggers coming down south to just
20 raid Perú, that just doesn't comport with the facts. This
21 is one of them.

22 Let's talk about the last project that they're
23 complaining about and that led to why we're here.

24 So the last project was three Sulfuric Acid
25 Plants, one for the zinc circuit, one for the lead circuit,

1 and one for the copper circuit. The zinc circuit was
2 finished even before the end of the original PAMA Period at
3 a cost of \$5.5 million roughly. The lead circuit was
4 completed in 2008 within the second extended time for
5 almost \$50 million. The third circuit was a mammoth
6 undertaking because, not only after they studied the issue
7 and redesigned it, not only did they have to build a
8 Sulfuric Acid Plant, they also had to essentially rebuild
9 the entirety of the copper circuit line. So if they were
10 trying to cut corners or be carpetbaggers, they would have
11 just said, "hey, let's just build the plant and let's not
12 worry about reconfiguring the circuit, and if it's not
13 great, well, that's not our problem." No. That's not what
14 they did.

15 I mean, they actually took great care to make
16 sure that this was done right, and they got pretty far. As
17 you can see here, they were 55 percent finished with the
18 Sulfuric Acid Plant and 51 percent completed with the
19 ISASMELT furnace, which I call the process of getting the
20 thing to the plant when the Project stopped, when the music
21 stopped.

22 That's pretty good, especially when you had, not
23 one, but two economic crises. You had the 2001 economic
24 crises, which they never sought an extension for, and that
25 one was -- remember that one? That was the tech bubble

1 pop. And then, of course, the 2008 one, which, most
2 recently, we've all suffered from it, one way or another.
3 That was the global economic crisis that very much hurt the
4 mining industry worldwide.

5 So now, I'm going to move on to the Contract
6 case. And we have to -- this is kind of funny, but first
7 thing I have to argue is that we should be here. I have to
8 argue that we should be in front of you on this case, which
9 is -- I laugh at that because we are in front of you on
10 this case.

11 So are we Parties to the STA? Absolutely.
12 Absolutely. The STA says that the consortium composed by
13 the Doe Run Resources Corporation and the Renco Group
14 warrants the compliance with the obligations contracted by
15 the Investor. That's an obligation. They weren't just
16 merely signatories to some public version of an agreement
17 or whatever Perú is trying to say. They were meaningful
18 participants in this Agreement. It is true that Renco was
19 released from its Guaranty almost immediately, but DRRC was
20 never released from a Guaranty. And if they didn't want
21 Renco to be a Party to the STA, they could have done what
22 Perú did.

23 Perú entered into a separate contract, not this
24 one. They entered into a separate contract guaranteeing
25 Centromín's compliance. So they knew how to do it. They

1 knew how to have a separate contract, but they didn't do it
2 with Renco. Renco is in this thing. So how we cannot have
3 any benefits whatsoever under the STA, to me, just -- I
4 mean, I'm not a Peruvian law expert, and you'll hear from
5 them, but it's mind boggling. It defies common sense.
6 World's upside down.

7 All right. So let's say -- let's just assume
8 that Renco and DRRC are not Parties to a contract that
9 says, essentially, that they're Parties and that they have
10 obligations. Okay. Let's say that. Well, under a
11 Peruvian Arbitration Law, Article 14, a non-Party is
12 allowed to obtain the benefit of an Arbitration Agreement
13 in a contract if that Party is close enough to that
14 contract to allow it to get the benefits. And there's a
15 standard, which I've quoted up here, and it
16 says: "Actively and decisively participated in the
17 negotiation, execution, performance, or termination of the
18 Contract applying principles of good faith."

19 I just don't see how this can be argued any other
20 way. DRP didn't exist when this business opportunity came
21 along. It was formed really at Perú's request to have an
22 in-country subsidiary own the Project. And it did. And it
23 was arms-length and all that stuff happened, for sure.
24 But, before DRP was formed, it was Renco and DRRC that
25 identified the opportunity, that met with Government

1 officials, that negotiated the STA, that signed the STA,
2 and that guaranteed performance of DRP's obligations under
3 the STA.

4 When things got tough in 2009, when the Global
5 Financial Crisis was kicking everyone's butt, it was -- it
6 was DRRC that stepped up with -- and I'm going to show this
7 in a little bit -- an MoU, which is Exhibit C-74. And
8 we'll get to that in a minute. And that was a proposal
9 that DRP and DRRC made to Perú that said that DRRC would
10 put in 156 million, would recapitalize DRP with 156 million
11 and would add 31 million in fresh capital if Perú would
12 give them a 30-month extension. Well, Perú refused to give
13 a 30-month extension, although, ironically, later, Congress
14 made them give a 30-month extension. But that's what they
15 were dealing with.

16 In any event, it should be indisputable that
17 Renco and DRRC are close enough to these transactions that
18 they should be allowed the benefit of the arbitration
19 provision. And final point is they claim a benefit under
20 the STA, and that goes without saying.

21 So let's look at substantive claims under the
22 Contract. The first is this assumption of liability by
23 Centromín. Now, I know a lot has been said that a lot of
24 the Contract provisions identify only DRP as the Party to
25 whom a duty runs, and I think that that would be -- you'll

1 see probably 50 slides or more on that in my opponent's
2 presentation. I'm exaggerating the 50, but something like
3 that.

4 Well, 6.2, I challenge anybody to say that that
5 identifies any particular Party to the Contract that it
6 runs to, because it doesn't. It's broad. It's meant to be
7 broad. It's supposed to be broad because no one was going
8 to come into this Project and then later have Centromín
9 say, "oh, you weren't the right Party. I know that I
10 promised you to assume the liability but I'm going to rely
11 on a technicality now." No one would have done this deal,
12 and this language is broad for a reason, for that
13 protection.

14 And there are only two exceptions. I know you've
15 read -- I mean, I think the Parties have spent more time
16 talking about these exceptions than anything else in this
17 case, and we are equally to blame. But let's dig down into
18 this. Under 5.3(a), there are three hurdles that
19 Respondents have to overcome before they can deny liability
20 to Renco and DRRC. And I'm going to go through each one of
21 them. And here, I've just listed them out. One is
22 third-party claims that arise directly due to acts that are
23 not related to DRP's PAMA.

24 Remember, this is where they go in there and they
25 say, "operations of the facility are not related to the

1 PAMA, therefore, nothing is covered," which, again, makes
2 no sense. But to that point, you wouldn't have the third
3 hurdle if they were correct about that. And just think
4 about that. The third hurdle says acts and practices were
5 less protective of the environment. That goes directly to
6 operations. So anyway, that's a lawyer's debate.

7 Let's look at the second hurdle. Which acts that
8 are exclusively attributable to DRP. And then, finally,
9 which acts were the results of DRP's use of standards and
10 practices that were "less protective of the environment or
11 of public health than those that were" preserved -- I'm
12 sorry, it should be "observed," I thought I caught all the
13 typos but that one we didn't catch -- "by Centromín until
14 the date of the execution of the Contract." Okay. So
15 let's talk about the hurdles.

16 First hurdle, Activos Mineros contends that the
17 third-party claims are not directly related to the PAMA.
18 Well, they don't get to frame the Missouri Plaintiffs'
19 claims. The Missouri Plaintiffs get to frame their claims,
20 and the Missouri Plaintiffs have framed their claims as
21 violations -- alleged violations by -- well, they claim
22 that we're the ones that had the violations, but really it
23 has to do with what DRP was doing, but they say that they
24 didn't do the fugitive emissions PAMA Projects fast enough.
25 So remember that timeline that showed the water, solid,

1 air. The Projects addressing fugitive emissions were at
2 the back end of the PAMA. They're at the end. And then,
3 as part of the 2006 Extension, DRP had identified 12 other
4 fugitive emissions Projects that they thought should be
5 included, and they were, and they did them. So at all
6 times, DRP completely complied with the schedule of the
7 PAMA as it was amended. Okay. At all times.

8 But what the Experts are saying in the Missouri
9 case is, "ah, should have done them sooner."

10 Here's another excerpt from the Plaintiffs'
11 Expert, Jack Matson, and this one is pretty good. It
12 says -- in his Report, R-165, it says: "Had Defendants
13 acted in accordance with its CSRs, and the legally binding
14 PAMA agreement, these Projects would have been given high
15 priority shortly after the purchase of the smelter." So
16 what he's saying is that, you had these PAMA Projects, and,
17 yeah, yeah, we know that there's a schedule, but you should
18 have looked at that and said, "huh, we're not going to
19 follow this schedule. We're going to do these Projects
20 first instead of first project that we're supposed to do."
21 That's their claim.

22 And, again, you don't have to take our word for
23 it because Respondents' Expert, Deborah Proctor, pretty
24 much gives up the ghost on this. This is in a report, and
25 I highlighted the sentence in a report at Page 9. It just

1 doesn't get any more plain. "I understand the Missouri
2 Plaintiffs' claims are directly related to DRP's failure to
3 complete the PAMA Project 1."

4 If I slipped her a note to say that, I don't
5 think she would have said it as well. I don't know why
6 we're even discussing 5.3(a) frankly, because if you don't
7 find that the claims are directly related to DRP's failure
8 to complete the PAMA, then you don't have to look at any
9 other hurdle. The analysis is done, but we don't know what
10 you're thinking or what you're going to be writing, so
11 we'll keep moving on.

12 This one has become my personal favorite. And
13 that is that the acts have to be exclusively attributable
14 to DRP. So in other words, the idea is that the pollution
15 that the Missouri Plaintiffs are claiming harmed them are
16 only attributable to DRP. Now, what the Missouri
17 Plaintiffs say is, "well, we've only sued as of 1997.
18 Okay. So we're not suing before 1997." And in 1998 -- so
19 it's not even 1997 -- end of 1997, DRP took over and
20 operated.

21 Well, but, an injury -- there's not a hermetical
22 seal that goes up around La Oroya as of the turnover of the
23 plant; right? It's the same air. It's the same people.
24 It's the same plant, and it all is mixed together. And, in
25 fact, Activos Mineros, when it suited their interest,

1 admitted that, admitted that they bore substantial
2 responsibility for pollution that occurred after DRP took
3 ownership. In a bankruptcy filing back in 2010, they were
4 seeking a credit against DRP for \$10 million, and the first
5 thing that's important about this pleading -- and it's a
6 pleading that they filed in court. So in the U.S., this
7 would be considered a judicial admission that you can't
8 ever take a contrary position to. But I know we're not in
9 U.S. courts and we'll have to rely on international law,
10 but -- so they quote the language of 5.3(a) and (b) here,
11 in the first slide, and I won't read it because we all know
12 now what those say.

13 Then, they go through a series of calculations.
14 And we don't agree with their calculations, but the point
15 is what they're saying is that the emission factor, so
16 that's air quality, they believe that Centromín had
17 84 percent of that responsibility, 84, and that DRP had
18 16 percent. And then, they factor in soil, and they factor
19 in other stuff, and they make the percentages a little bit
20 better for them -- actually, a lot better for them, but the
21 point here is that, when it suited their interest, they
22 were saying that the claims of the Missouri Plaintiffs were
23 not exclusively -- now, granted, they weren't talking about
24 Missouri Plaintiffs, but what they're saying is that the
25 pollution was not exclusively DRP's pollution. It also was

1 a lot of their pollution.

2 And let me demonstrate this, because I
3 know -- this may be confusing.

4 Next slide.

5 I think this will help. So this facility has
6 been operating since 1922, and not under Centromín the
7 whole time. It was private. I believe Centromín has
8 operated the plant only about 23 years before they sold.
9 98 percent of the pollution in La Oroya occurred before
10 1997 and 2 percent has occurred since. So it makes sense
11 that any child or adult breathing the air or digging the
12 soil or drinking the water out there is going -- that
13 that -- that the fault for any of that lead that's in there
14 is going to be a mix. It's not just going to be DRP's
15 lead; it's going to be both. And to drive that point home,
16 some of the Missouri Plaintiffs were born before DRP ever
17 took ownership. Huh? How can they claim their
18 damages -- how do you do that?

19 How do you say, "well, yes, I was affected by
20 lead from the time I was born, and I was five years old
21 when DRP took ownership, but I'm going to claim that all my
22 illness came from DRP." Really? Anyway, they can't show
23 this point and the analysis can stop there as well.

24 So let's go to the final point. The final hurdle
25 is standards and practices. So what were Centromín's

1 standards and practices? Well, as I led off, we don't
2 really know because they don't have anybody to tell us, but
3 we have some information. We know that the PAMA originally
4 was developed by Centromín and it was imposed on Centromín
5 for the year -- for the 10 months that they owned the
6 facility in 1997. How many Projects did they do? Zero.
7 How many Projects were they supposed to do? Oh, about six
8 or seven, and I have to look at the schedule to tell you
9 exactly. All right. So they did nothing. Of course, they
10 didn't spend any money on PAMA Projects because they didn't
11 do any.

12 Mr. Buckley will testify in this Hearing, and he
13 will talk about these other issues. When he went down to
14 the site, he never saw any worker protection. Workers
15 didn't wear protective equipment. Workers didn't wash
16 their hands before they ate. Workers didn't shower before
17 they went home or change their clothes. I mean, these are
18 all like basic things to help reduce lead in the air.

19 DRP did an outreach program to the community, and
20 as part of that, they built or refurbished 17 schools,
21 three playgrounds, a medical clinic, a laundry, and a
22 public dining facility. They rebuilt the main highway, the
23 only highway going in and out of La Oroya, at a cost of
24 600,000.

25 So what did Centromín do? They didn't do any of

1 those things, certainly not in 1996 and '97, except they
2 did fail to perform the PAMA that they were supposed to do,
3 which was remediate the soil. So we know they didn't do
4 that.

5 But, yet, they are sitting here saying that we
6 were much worse than they were. And who says that? They
7 hired an expert to do calculations based on two other
8 Experts, okay, who are not here. They are not designated.
9 They are not going to testify, and he says: "Well, I rely
10 on one Report, which relies on yet another Report of people
11 who are not here, but yet I'm going to say this is so much
12 worse." That's impossible, and I'll show you right now
13 why.

14 If you look to the graph on the right, this is a
15 graph that we took from Dr. Alegre's -- that's one of their
16 Experts -- Report. And it shows cumulative -- the blue
17 line shows cumulative production from the facility, and
18 then the -- I believe -- it is hard to see, but the red
19 line, or orange -- anyway, the other lines -- yeah, the
20 orange line shows production of lead. So let's look.

21 They say, "We ramped up production." Okay.
22 Remember that, that we ramped up production. So look at
23 the trend. You can tell me easily when the trend started.
24 Well, the trend started to increase production in roughly
25 the mid-'90s, and Centromín owned the facility there and it

1 grew about 5 percent a year.

2 After they sold the plant to DRP, the same trend
3 continued. It didn't spike. It continued growing at about
4 5 percent a year until a few years later when it started to
5 decrease. That is not ramping up production. And under
6 the Contract, DRP was expressly allowed to increase
7 production.

8 Now, our opponents also make -- they love to use
9 the word "dirty concentrates" because, as a layperson, I
10 hear the word "dirty," I think, oh, that's bad. Dirty is
11 bad. Clean is good and dirty is bad.

12 But, first of all, let's talk about what we're
13 talking about. We're talking about polymetallics. So when
14 you go into a mine and chop off a big chunk of rock, there
15 is stuff in it. There might be gold. There is going to be
16 lead. There is going to be arsenic. There is going to be
17 cadmium and other things. So you grind it up, and you ship
18 it to the smelter. And this is one of the only
19 polymetallic smelters in the world that has the ability to,
20 not just produce one product, but can take that and produce
21 zinc, lead, copper, several products. You get what you
22 get.

23 I mean, the mine concentrate -- you don't go out
24 into the market. It is not like picking tomatoes and you
25 say: "Oh, I like this tomato. I'll take this one." You

1 get what you get. The concentrate comes in and you use it.

2 But, interestingly, the left slide is from
3 Centromín's 1996 Business Plan and what they say -- and I
4 don't suppose we can highlight it now, B.B. But it says on
5 Point 2: "The treatment of dirty concentrates is
6 profitable for La Oroya and should continue after
7 privatization." And, yet, they are saying that we are at
8 fault for ramping up production, which this chart clearly
9 shows we didn't, and for using dirty concentrates, which
10 you get what you get; but, nonetheless, that was their
11 strategy that we inherited.

12 Now, let's look at the concentrate issue. Thank
13 you, B.B. We never exceeded the production capacity of the
14 units ever. They make that claim, and Mr. Dobbelaere makes
15 that claim. He must not mean what he says, I guess, but we
16 were always well under the production capacity of the unit.
17 These are documents in the record. This was an exhibit,
18 actually, that I attached to our last Rejoinder. It was a
19 new document. It was the only new document we submitted
20 then.

21 Nothing more needs to be said about that.

22 Now, let's talk about the "dirty concentrates,"
23 these polymetallics. We will show that during Centromín's
24 time, 1990-1997, that the lead content that was
25 estimated -- because you can't -- you can't get an exact

1 number. You just have to estimate it. So assuming their
2 estimates are right -- and we have no idea if they were or
3 not. There is no one here to tell us, as I've said several
4 times.

5 The lead concentrate was 1.8. Okay? So now
6 let's look at DRP to 1997 to 2009. Lead concentrate went
7 up .06 percent, and they are saying that that .06 percent
8 resulted in massive, massive amounts of lead emissions
9 coming out of the plant. Okay. That's their theory, and
10 I'm going to get in to that with Mr. Dobbelaere. I can't
11 wait to meet the man and question him about this, but for
12 now -- because it's a complicated subject, so it's going to
13 take a while for us to talk.

14 But for now we just went through his Report, and
15 we looked at all the places where he said how much worse it
16 was for us. And he's all over the map. In one place he
17 says 137 percent. Another place he says 179 percent.
18 Another place he says 73 percent. Another place he
19 does -- the other Expert that we will never see here used
20 55 percent.

21 I mean, I'm all for ranges, but, come on. I
22 mean, this is like an eighth grader doing math projects,
23 just whatever answer: Oh, how about this? How about this?
24 That is not scientific. That is not something that should
25 be allowed before a tribunal.

1 And, again, I won't belabor this, all they are
2 trying to do is to run away from the objective evidence I
3 showed you from the beginning.

4 All right. So we covered 5.3(a) and now I'm
5 going to go to 5.3(b), which is the other section. And
6 they did not brief this argument until the Rejoinder.
7 Their initial memorial -- their initial counter-memorial
8 didn't address this, but then they did later. So what does
9 5.3(b) say? It says that anything that results directly
10 from a default on the PAMA on the part of company of its
11 obligations. Okay. So that would be a default, and that
12 would be a reason for Centromín not to assume liability.

13 So what do we have here? So the 1993 law that
14 established the concept of the PAMA and set out the rules
15 of the road, had many different sections. These aren't
16 really important, but I brought them out just so the
17 Tribunal could get a sense of what the different topics
18 were. But what is important is the penalties. Okay?

19 And Article 47 goes into finds essentially. And
20 Article 48 is important because what it essentially says
21 is: "We can fine you for an issue, but if you don't fix
22 the issue over time and we think it's a big enough deal,
23 then we are going to shut you down until you fix it. And
24 if you don't fix it then, then we are going to shut you
25 down permanently." So that's a default. A default would

1 be you don't fix a problem that they think is a problem and
2 they shut you down.

3 Now in Mr. Mogrovejo's Statement, he talks about
4 fines when Centromín owned the plant, and he says that when
5 Centromín owned the plant, they made a business decision to
6 pay fines rather than to fix problems. It was just cheaper
7 and easier. So fines aren't something that -- it is not a
8 material breach of a contract because, I mean, Centromín's
9 attitude is: "We will just pay the fine. No big deal."

10 You need more than that. You need something that
11 will cause the MEM to shut you down, and that never
12 happened, not once.

13 They say -- okay. Then they start making stuff
14 up. They start saying: "Well, you were undercapitalized,
15 and that's got to be a breach of the Contract." Well, is
16 it? We know that it's not because we already looked at
17 this provision that says it is not. But let's go back to
18 the facts.

19 We have an expert, Mr. Bryan Callahan, who, among
20 other things, said that DRP was in complete compliance with
21 its financial obligations, and, in fact, was ahead of its
22 financial obligations, heading into the end of the original
23 PAMA deadline. They have chosen not to call Mr. Callahan
24 to testify.

25 Now, I understand from the Procedural Order that

1 that does not mean that they agree with what he says, but
2 how does the Tribunal deal with what he says if they
3 haven't called him here to be cross-examined so you can
4 judge his credibility?

5 Frankly, that concerns me because that's the only
6 way you can test. In the common law system, the only way
7 you can test the truth of the something is through
8 cross-examination and looking people in the eye, but they
9 have deprived us of that ability. So I just point that
10 out.

11 We have covered this. We have already covered
12 the fact that in 2009, notwithstanding that we didn't have
13 any obligation, we were willing to -- because we wanted to
14 save the Project for DRP. We didn't want DRP to lose this
15 Project, so we were willing to put in whatever money it
16 took if we could get a 30-month extension. They denied it
17 to us. Now, Congress later gave it to us. It was just a
18 three-ring circus.

19 Now, this is one of my personal favorites about
20 Respondents here. A lot of things they claim we
21 breached --

22 How we doing on time, Mr. Chairman? Are we still
23 good?

24 PRESIDENT SIMMA: It's fine.

25 MR. SCHIFFER: Okay. A lot of the things they

1 said we breached were things that we brought up in
2 connection with our request for an extension in 2005 and
3 again in 2008 and '09. Both extensions were granted.
4 Okay. And, yet, they are coming in here pointing to those
5 things and saying: "Aha, you were in breach of the PAMA in
6 2005 because you wouldn't have gotten it done in time."

7 But how can they say that when they granted us an
8 extension? Isn't that waiver? Isn't that estoppel? I
9 mean, how can you come in and argue that you breached
10 something that you have excused and extended?

11 Anyway, I found that, personally, very curious
12 that that is a large part of their case, but they are not
13 even right about the reasons. The reason we didn't finish
14 the Sulfuric Acid Plants on time is not because we were
15 trying to save money or trying to do something else. It
16 was because the original design was wrong. The original
17 design called for the use of CMT furnace.

18 Now, I don't know what that means, and only a
19 technical polymetallurgist can love that kind of stuff, but
20 all we need to know is the name. Okay? CMT furnace.
21 Well, in 2003 when Mr. Neil, the then-incoming President of
22 DRP, started to work earnestly on this Project -- actually
23 some studies had been done before then, but that was his A
24 Number 1 project. He sent a team of technical people to
25 Chile, which was running a smelter there that was pretty

1 similar, and what they discovered was that the CMT furnace
2 didn't work, and, in fact, they took it out. They
3 discontinued using it.

4 So that sent DRP back to the drawing board. They
5 had to start back at square one. And that takes time. You
6 can't just pull -- you don't pull designs like this off the
7 shelf. This facility has been in operation since 1922. A
8 lot of companies would have just shut it down and started
9 over. So it was a massive rebuild, in essence.

10 And what DRP discovered was that they had to use
11 a different technology, the ISASMELT process, which I've
12 highlighted, which required not only a sulfuric acid plant
13 but an entire reconfiguration of the process and in the
14 process.

15 And the cost of this thing went through the roof
16 from what it was estimated originally. And I won't throw
17 out numbers because I can't remember them exactly off the
18 top of my head, but they are in the record. So, in sum,
19 5.3 does not apply here.

20 All right. Subrogation. So if everything I have
21 said for the last hour fails, you say: "Yeah, Schiffer,
22 nice try. We don't buy any of it," there is subrogation,
23 which, if that's not a head shot, I don't know what a head
24 shot is.

25 So under Peruvian law, you don't have to be a

1 party contract. There is no privity required. If you, in
2 essence, pay the debt of another, you can recover the debt
3 from that other. And there's more to it, and this
4 analysis, by the way, is captured almost verbatim from our
5 Rejoinder. So this is probably nothing new to you, but
6 there are several articles under the Peruvian law that
7 apply here. There is Article 1970, which holds owners of
8 smelters, for example, liable for any injuries sustained by
9 people from the Facility; right?

10 I mean, if something is considered
11 dangerous -- and that can be not only physically dangerous
12 but, you know, contamination, airborne things, then there
13 can be liability.

14 And for the first 23 years of its existence -- or
15 22 years -- I think it is 23 -- Centromín was clearly
16 operating under that Article. Then they contractually
17 agreed to remain liable under that Article, subject to some
18 other qualifications which we have already covered. They
19 would continue to remain liable under there for Claims.

20 And what we know is the Missouri Plaintiffs'
21 Claims arise out of the operation of the smelter and they
22 say it is because we didn't do the PAMA Projects fast
23 enough. Those are Claims that Centromín, now Activos
24 Mineros, is responsible for and has to take on. And
25 Article 1260 gives us that right.

1 I mean, again, this to me is -- I mean, in the
2 U.S. we would say "head shot" just as a way of saying that
3 it would be an easy kill, whatever. In other cultures I
4 don't know with what a similar euphemism would be.

5 But now the declaratory judgment aspect of this.
6 I didn't put a slide in here, but that's a big battle
7 whether Tribunals should even address this issue or, I
8 guess, say we can't, save it for another day.

9 And, of course, Perú would love nothing better
10 for the Tribunal to say save it for another day, which
11 means 17 years. Could end up being 25 years which could
12 end up being 35 years, which who knows how long it'll go,
13 without anything being resolved. So I guess delay is their
14 friend.

15 I know delay is their friend, but I think the
16 Tribunal knows enough in this case to make a declaration to
17 say that: "We interpret these provisions based on the
18 facts and such. And we believe under certain circumstances
19 or whatever, that Activos Mineros would be responsible to
20 take its share of damages, whatever they turn out to be."
21 You -- we don't have to have a number. We just have to
22 have a scheme, a framework of understanding.

23 And where that leads, I can't say. It would be
24 speculating. I think it would lead to good things. I
25 think it would be something that would happen. That is

1 just my speculation.

2 Okay. Now, finally -- and I have covered all the
3 facts and arguments, so I'm just going to go through the
4 Treaty case very quickly. And that is not to say that we
5 don't think it is critical or that we put it last because
6 it is not important.

7 But I have been talking for a long time, at least
8 for me. I'm not used to -- I don't give very lengthy
9 arguments, so I'm wrapping up, and hopefully you'll
10 appreciate that sense of efficiency that I think I have.

11 All right. Treaty case.

12 Fair and equitable treatment, and I don't have to
13 educate the Tribunal on any of this, but I want to focus on
14 two cases that both sides cite in their Briefing that are
15 important.

16 First one is Waste Management and the other is
17 the Occidental-Ecuador Case. Waste Management, the
18 sentence that I wanted to highlight is -- it says
19 that: "It is relevant that the treatment is in breach of
20 representations made by the Host State which were
21 reasonably relied on by the Claimant." Okay. The other
22 is: "The principle of proportionality required that
23 administrative goal be balanced against the Claimant's own
24 interests and against the true nature and effect of the
25 conduct being censured."

1 So I already covered the legitimate expectations
2 that we had when I put up that list of promises, and I also
3 put up a list of the way Perú broke those promises. Now,
4 legally, not all of that is covered by the Treaty case
5 because I know that the Treaty was enacted in February 2009
6 and that event that happened before that aren't covered;
7 too bad, too sad. I get that.

8 But there are two things that happened after 2009
9 that fall directly into this category and meet both tests
10 that I've cited. The first is the MEM's Decree in
11 October 2009 requiring DRP to put 100 percent of its
12 revenues in trust.

13 As I've already explained, that violated DRP's
14 reasonable and legitimate expectation that it could operate
15 the Facility and use the revenues for both its operations
16 and the PAMA. Moreover, we know that it was an
17 overreaction, an unproportional response by the MEM because
18 the MEM admitted it two months before the deadline. It was
19 too late for us to do anything.

20 They amended their requirement to say: "Oh, it's
21 okay. You only have to put 20 percent in because we know
22 we have made it impossible for you to get financing." But
23 they didn't extend the 10-month deadline to get financing,
24 so we were out of luck anyway.

25 The second way that they have violated their fair

1 and equitable treatment duty is in connection with the
2 bankruptcy, and we will also cover this a little bit under
3 denial of justice, but they instituted a command that DRP
4 would not be allowed to operate the Facility at all, zero,
5 couldn't do anything, couldn't turn the lights on, until it
6 complied with all the PAMA obligations that remained and
7 did whatever it took to meet a standard that we all know is
8 impossible to meet, can't meet it.

9 But that's what they -- okay, can't meet it, but
10 I can't operate until I meet it.

11 That was completely unproportional, and we know
12 that because they didn't apply that rule to anybody else.
13 They didn't apply that rule to Southern Perú. So those are
14 just two examples after 2009 that are clearly proof of
15 violations of fair and equitable treatment.

16 Indirect expropriation. Because we are seeking
17 indirect expropriation, the same facts apply because the
18 definition under CMS Transmission -- CMS Gas Transmission
19 is if the investment has been taken but the State -- excuse
20 me: "If the investment has not been taken, but the State
21 effectively neutralizes the benefit of the investment to
22 the Investor, an indirect expropriation likely has
23 occurred." Well, yeah, they made it so DRP couldn't
24 operate the facility and, as a result, the DRP lost the
25 facility. It went to a liquidator.

1 Okay. Substantive denial of justice. When I
2 first came into this case, I thought to myself: "Boy,
3 that's a tall order. I mean, who's ever wanted a
4 substantive denial-of-justice claim?" And I looked at the
5 facts and I thought, We're keeping this one. And, you
6 know, I dropped a bunch of claims, but we're keeping this
7 one, and the reason we're keeping it is because, in my
8 judgment, we're right.

9 And that is, first of all, "the principle of
10 international law is denial of justice exists when a
11 court's Decision is manifestly arbitrary, lacking a legal
12 basis or justification, or in excess of mere judicial
13 error." I don't have proof that the courts were plotted to
14 violate the law and do bad things to DRP. I don't have any
15 proof. There is nobody -- no judge that going to testify
16 here.

17 But I'm also not seeking an appeal, which is what
18 they say we're doing because the answer is actually pretty
19 simple. Under Peruvian Bankruptcy Law, before you can ask
20 for a credit in any amount -- let's just forget what the
21 amount is -- you have to have something in writing or in
22 the law that entitles you to that credit.

23 For example, if I have a Contract that says that
24 if you default on this Contract, I'm entitled to damages.
25 So you can go into bankruptcy court and show them the

1 Contract and say: "I want to credit for whatever damages,
2 you know, that the bankruptcy court can reasonably
3 estimate." I want a credit for that in bankruptcy, and
4 they will be recognized for that. Okay. They will be
5 recognized.

6 If I'm an employee and I'm fired from my job
7 under Perú, I'm entitled to compensation. Well, that is
8 laid out clearly in the statute that says you get a
9 compensation based on X, Y, and Z factors.

10 There was nothing in the PAMA, which is what
11 Centromín's bankruptcy claim was based on, that allowed for
12 compensation or damages. They had two rights: They could
13 fine you or they could shut you down, but there was nothing
14 that allowed them to make the Claim they made.

15 Now, we can say: "Oh, just a mistake," you know,
16 "Oh, just a mistake." We know it is not a mistake because
17 after this case, two other cases went through the system
18 where the MEM made a claim for credit against a bankrupt
19 mining company. And the facts were even better there
20 because the Claim related to a bond for 10 million that the
21 operator is supposed to post to pay for Closing costs and
22 they didn't. And in both cases the same court said: "We
23 are going to deny you a credit because there is nothing in
24 the PAMA that gives you a right to compensation."

25 I can't wait to meet Dr. Hundskopf -- good

1 Peruvian name -- and to talk to him about his cases, and I
2 hope -- and this is a challenge to him, and I put it in
3 writing. I really hope he will be familiar with all the
4 case law that is cited by both him and his counterpart,
5 Dr. Schmerler. We are going to talk about that.

6 So, in conclusion -- don't need to do tricky
7 calculations. The objective data is clear: DRP did its
8 job and it would have finished job if Perú had let it.

9 Thank you for your time and patience with me.

10 PRESIDENT SIMMA: Thank you very much,
11 Mr. Schiffer. By now you have exhausted about half the
12 time --

13 MR. SCHIFFER: Yes, on purpose.

14 PRESIDENT SIMMA: -- that you have been assigned
15 to. My question is, after the coffee break, what is going
16 to follow from your side?

17 MR. SCHIFFER: Nothing.

18 PRESIDENT SIMMA: Nothing. Okay. So could we
19 just, before we go into the break, discuss how we could
20 best cope or deal with that situation? I think there are
21 two possibilities.

22 The first one is then, we sit around until -- the
23 Tribunal, I mean, until 1:45, and then see how much time
24 the Respondent takes. Not very attractive.

25 The other alternative would be, a question from

1 me to you, would you be in a position to start in the
2 morning after a break, which you can claim for good reason,
3 and then we finish -- we come to an earlier end in the
4 afternoon and meet our partners or go shopping or
5 something? That would be very much preferred, much as by
6 my wife. So what do you think?

7 MR. PEARSALL: Absolutely. Well, firstly, thank
8 you to our learned colleagues on the other side for their
9 efficiency. And I do think it makes a lot of sense to take
10 advantage of it. We are prepared to start this morning.
11 What we would propose, Mr. President; is that we have a
12 short break, 20 minutes maybe, just to organize our
13 thoughts a bit.

14 PRESIDENT SIMMA: We have a coffee break now, so
15 which is 15 minutes, but if you say I would like to have
16 half an hour, that would be fine, of course.

17 MR. PEARSALL: That's fine. Just to -- we would
18 probably propose maybe an hour until lunch. So we start,
19 we take a small break now, and then we go for about an
20 hour, and then we break for lunch, and then we can come
21 back and finish the other side. We have a pretty obvious
22 breaking point.

23 PRESIDENT SIMMA: Under circumstances, you do it
24 the way you prefer, and I think we can agree to that,
25 whatever. Yes.

1 MR. PEARSALL: We don't want the Tribunal or our
2 learned friends on the other side angry because they are
3 hungry during our presentations. So we would propose a
4 short break now, the coffee break is fine.

5 PRESIDENT SIMMA: Okay.

6 MR. PEARSALL: Then come back, present about an
7 hour, and then break for lunch and then do the remainder
8 after lunch. Does that work?

9 PRESIDENT SIMMA: That is a very good solution.
10 So I suggest that we break now, let's say until 11:20, and
11 then go as you suggest. Thank you very much.

12 (Brief recess.)

13 PRESIDENT SIMMA: So, Mr. Pearsall, if you are
14 ready, we are.

15 MR. PEARSALL: Thank you.

16 (Interruption.)

17 (Discussion off the record.)

18 PRESIDENT SIMMA: Mr. Pearsall, you have the
19 floor.

20 OPENING STATEMENT BY COUNSEL FOR RESPONDENTS

21 MR. PEARSALL: Good morning. Good morning,
22 Members of the Tribunal, learned colleagues, folks watching
23 on the live stream. My name is Patrick Pearsall, and
24 together with my team, we represent Perú and Activos
25 Mineros in these arbitrations.

1 Before we get to the substance on our submissions
2 on the facts and the law, I want to say a few words on what
3 this case is about, and I'll be followed by my partner,
4 Gaela Gehring Flores, who will offer a summary of the
5 salient facts to both cases, and Ms. Gehring Flores will
6 continue to discuss our positions in the Contract case,
7 more specifically the reasons why there is no jurisdiction
8 over Claimant's Claims, and why all of their claims are
9 inadmissible.

10 (Comments off microphone.)

11 MR. PEARSALL: We've sent them electronically.
12 If you'd like hard copies, we can provide them after the
13 break. But they will be on the screen.

14 ARBITRATOR GRIGERA NAÓN: Okay.

15 MR. PEARSALL: Ms. Gehring Flores will also make
16 submissions to you on why, in the event the Tribunal does
17 find it has jurisdiction over the Contract claims. The
18 Tribunal should find that Activos Mineros did not breach
19 the STA, and is not liable under Peruvian law.

20 Then you'll hear again from me, and I'll present
21 our position on the Treaty case, and, more specifically,
22 why there's no jurisdiction over all but one of their
23 claims, and in the event the Tribunal does find it has
24 jurisdiction, why the Tribunal should find that Perú did
25 not breach the U.S.-Perú FTA. So that's the next

1 2.5 hours.

2 We'll take a break after the facts for lunch, and
3 we'll come back and present the Contract and the Treaty
4 case, but before we get into the facts and the law, and our
5 more substantive presentations, I want to start with an
6 existential question -- an existential question: What are
7 the Contract and Treaty cases about?

8 They are about pressure and leverage, pressure
9 and leverage. We are here to defend two arbitrations, one
10 under the U.S.-Perú FTA and another under the STA. One
11 might think, therefore, that these cases are about whether
12 Perú breached the FTA under international law, and whether
13 Activos Mineros breached the STA under Peruvian law.

14 They are not -- they are not. These arbitrations
15 are about pressure and leverage, not law. With respect,
16 they are a sideshow. Claimants are using these proceedings
17 to pressure Perú and to gain leverage for a weak position
18 in a Missouri Litigation brought against Renco.

19 They want Perú to assist them in Missouri, and if
20 it doesn't, to ensure Claimants don't pay a dime for the
21 actions and the decisions they made in the United States.
22 That is why they are so thin on the law, which we will get
23 to, and we have repeatedly raised this point with the
24 Tribunal. This is all about Missouri. They ask for a
25 declaratory relief. If the Tribunal were to give them

1 declaratory relief, Mr. Schiffer says "we can't speculate
2 what would happen."

3 Here's what would happen. Claimants would settle
4 with the Missouri Plaintiffs for the full amount with no
5 Decision on Liability. They would not be paying a dime.
6 Why wouldn't they settle? But we don't know the facts of
7 that proceeding. We don't know whether the Missouri
8 Plaintiffs will prevail, in truth, Claimants are asking
9 this Tribunal to give it a free pass, blind, blind in a
10 parallel proceeding with no visibility on the facts.

11 Indeed, Claimants' position in these proceedings
12 are rife with inconsistencies with its positions there, as
13 will become evident this week. Claimants have stated that
14 "a Declaration by this Tribunal that Respondents are liable
15 for the amounts paid by Claimants would 'force Respondents
16 to engage with Claimants in resolving the Missouri
17 Litigation and participate with Claimants in a trial and
18 appeal of those cases '." And that's at Paragraph 40 of
19 their Reply; pressure, pressure plain and simple. So why
20 is that pressure a problem?

21 Well, throughout this week we will highlight all
22 of the difficulties with this approach, not just
23 difficulties, impossibilities. We are talking about gaps
24 on top of gaps in causation. No wonder Claimants have
25 repeatedly tried to time these proceedings to better align

1 with their position in Missouri.

2 "All" of Claimants' claims fail on their own, but
3 regardless, they're not even ripe.

4 Claimants can't and, therefore, don't offer any
5 submissions on how the Missouri breaches, if found, would
6 run through the indemnity provisions of the STA. How can
7 they? That proceeding has not even gone to trial.

8 We will go through this in painstaking detail
9 when Ms. Gehring Flores discusses the Contract claims, but
10 suffice to say for now that the FTA and STA are misfit
11 tools for Claimants. They simply can't do what Claimants
12 want them to do on these facts.

13 Someone likely convinced Claimants that this
14 process could be used to defend them in a separate
15 proceeding that has yet to take place, a proceeding under
16 U.S. law, a proceeding on different and, yet, unknown
17 facts, a proceeding that will likely be heard by a jury in
18 Missouri, and that they could time the system here to exert
19 maximum leverage against Perú.

20 Well, we're not party to those proceedings, and
21 neither is DRP, and we're here now, years before Claimants
22 know the full accounting in the United States from their
23 conduct, with no evidence substantiating their FTA or STA
24 claims, skeletal submissions, at best, on the law, on the
25 eve of a dismissal, years of litigation, and hundreds of

1 thousands of pages of Pleadings amounting to, frankly,
2 nothing. It's no wonder they couldn't muster arguments in
3 response to our Counter-Memorial, nothing comes from
4 nothing.

5 So before I hand it over to Ms. Gehring Flores,
6 let me just say a few words about Renco itself and its
7 operations in La Oroya.

8 The smelting and refining complex in La Oroya is
9 just one of many of Renco's pollute-and-profit Projects.
10 Renco is a serial polluter. It has a well-established
11 history of purchasing failing companies, using old
12 equipment, causing significant environmental and public
13 harms, stripping those companies of their assets,
14 extracting what it can as quickly as it can and walking
15 away. The playbook is simple, and has made Mr. Rennert a
16 lot of money.

17 Claimants transfer assets from a newly-acquired
18 company to a holding Company, Renco. Then, they pay out
19 dividends to their Shareholders, acquire the company, strip
20 it bare, run it full throttle, enrich Renco as quickly as
21 possible, and ultimately put the Company in bankruptcy, and
22 walk away as it burns to the ground.

23 There are a few examples on the screen for the
24 appreciation of the Tribunal. The evidence in the record
25 is -- well, it's exhaustive. Renco is a serial polluter.

1 It does it in Missouri, it did it in Utah, and in the
2 specific contexts of Renco's operations in La Oroya, the
3 strategy of maximizing production while minimizing Capital
4 Expenditures on environmental remediation has had
5 catastrophic consequences, catastrophic consequences for
6 the people, the people of La Oroya. We didn't hear a lot
7 about the people in Mr. Schiffer's presentation.

8 From the beginning, Renco focused on the profits
9 by ramping up production, by funneling them to
10 Renco-affiliated entities, and, thus, the Facility was left
11 with no capital to spend on the environmental Projects
12 necessary to address the toxic emissions emptying out of
13 aging equipment at full capacity. The people of La Oroya
14 were poisoned. That is incontrovertibly true.

15 Also true is that the Facility was sold in 1997
16 to DRP with the express goal of environmental remediation.
17 That remediation was never Renco's goal, and it wasn't even
18 on the agenda, as you will see this week.

19 So here we are in an arbitration where Claimants
20 have yet to acknowledge the existence of most of
21 Respondent's' arguments, our evidence, no engagement, no
22 meaningful engagement at all with the law, and Claimants
23 continue to ignore the most basic principles of treaty
24 interpretation, international law, contract interpretation,
25 burden of proof, and, frankly, candor.

1 Claimants have wasted over a decade of Perú's
2 time, and have caused Perú significant prejudice and harm.
3 Perú knows that this arbitration is meritless, and is being
4 brought as a pressure tactic. We know it. But because
5 Perú is committed to its international obligations, Perú
6 has dedicated the time and the effort to address all -- all
7 of Claimants' allegations, no matter how meritless.

8 Perú has expended enormous resources doing this,
9 good-faith participation in this system has been met with
10 silence.

11 We respectfully urge the Tribunal to reject
12 Claimants' claims in their entirety and award Perú and
13 Activos Mineros full costs and attorneys' fees.

14 And with that Opening Statement, let me turn it
15 over to my colleague Ms. Gehring Flores, who will walk you
16 through the facts.

17 PRESIDENT SIMMA: Thank you. Ms. Flores, you
18 have the floor.

19 MS. GEHRING FLORES: Thank you. Good morning.
20 I'm Gaela Gehring Flores of Allen & Overy, for
21 Respondents.

22 In the most basic terms, Doe Run Perú's
23 obligation was to stop, or at least reduce, the poisoning
24 of the La Oroya community. The La Oroya Facility dates
25 back to 1922, quite a while ago. It's a smelting complex

1 that smelts multiple metals. The smelting process
2 necessarily produces emissions that are toxic to human
3 beings, poison. In this case, you will hear much about two
4 of the many poisons that the smelters emit: Sulfur dioxide
5 and lead.

6 It is also important to understand how these
7 poisons leave a smelting facility. These poisons can leave
8 the Facility in solid, liquid, or gas form. For purposes
9 of this case, we're going to focus on solid or particulate
10 matter, or dust, and gas.

11 When a smelter processes metal concentrates, gas
12 and particulate matter escape the smelting process and are
13 either, A, captured and passed through filters, and
14 eventually exiting through the main stack. They're called
15 main stack emissions, or, (b), they're not captured and
16 flow unfiltered into the air, or these are called fugitive
17 emissions.

18 The Facility measures main stack emissions but
19 not fugitive emissions. Decades of these poisonous
20 emissions caused a public health crisis in La Oroya, and
21 Perú sought to address this crisis in the early 1990s, when
22 it began implementing numerous environmental reforms aimed
23 at protecting the environment and human health.

24 One of those reforms was the 1993 Environmental
25 Law, which required existing smelters to undertake

1 environmental assessments. Smelting facilities were also
2 required to develop environmental remediation programs,
3 known by the Spanish acronym PAMA. PAMAs gave smelting
4 facilities 10 years, just 10 years, to comply with
5 emissions and air quality limits.

6 The La Oroya PAMA was established in January of
7 1997. The PAMA does not contemplate or allow an increase
8 in the amount of poison leaving the Facility. Instead,
9 after DRP purchased the Facility, the PAMA required it to
10 implement improvements to diminish the poison level.

11 With this objective in mind, the PAMA required
12 DRP to complete nine Projects, and modernize the
13 decades-old smelting equipment at the Facility, one of the
14 most significant sources of fugitive emissions at an
15 estimated total cost of \$270 million, 129 million for
16 implementing PAMA Projects and 141 million for modernizing
17 the Facility.

18 One of the DRP's PAMA Projects was Project 1.
19 And that required the construction of Sulfuric Acid Plants
20 and the modernization of an existing acid plant for the
21 zinc circuit.

22 Now, Project 1 was the one Project that would
23 enable DRP to comply with maximum permitted emissions
24 levels by aggressively decreasing both its fugitive
25 emissions and main stack emissions of SO₂ and lead, among

1 other poisons. For context, the PAMA estimated that the
2 Sulfuric Acid Plant would represent 85 percent, 85 percent
3 of the total PAMA investment. Everything had to be
4 completed within the statutory 10-year time frame.

5 While Centromín had used the earnings from its
6 operations to gradually implement some of these new
7 technologies to reduce emissions, it couldn't address the
8 public health crisis in La Oroya in a 10-year time frame.
9 And so Perú sought the assistance and significant funding
10 of the private sector.

11 You heard Mr. Schiffer comment today about how
12 DRP could just use its earnings to maybe slowly go about
13 complying with its PAMA obligations. That certainly wasn't
14 the idea of Perú at the time, and it's certainly not the
15 idea of the PAMA, and it's certainly not its obligations
16 under the PAMA.

17 Centromín could have done that itself.

18 To that end, Perú decided to privatize the
19 Facility. It created Metaloroya, which would serve as an
20 investment vehicle to own and operate the Facility. In
21 March of 1997, Perú launched a tender process for the sale
22 and privatization of Metaloroya. During this process, the
23 PAMA, together with its supporting documentation, was
24 shared with potential buyers. Bidders were required to
25 demonstrate financial and technical capacity to implement

1 the PAMA in the strict 10-year period.

2 Claimants represented that they were up to the
3 task. They represented, among other things, that they knew
4 how smelting facilities like La Oroya worked, and they had
5 decades of experience complying with strict environmental
6 and health regulations and requirements in the United
7 States.

8 Given Claimants' experience, their
9 representations, and the information at their disposal,
10 they were keenly aware, and I think Mr. Schiffer repeated
11 this many times this morning -- of the task that they would
12 face if they invested in the La Oroya Facility.

13 Claimants were declared the winners of the Tender
14 in July 1997. As required, Renco and DRRC then established
15 DRP, or Doe Run Perú, a Peruvian subsidiary, to execute the
16 Contract and acquire Metaloroya. In September 1997, Renco
17 and DRRC assigned their rights as the winners of the Tender
18 to DRP. A week later, Centromín authorized the execution
19 of the Sales Contract with DRP.

20 On October 23, 1997, the Sales Contract, or the
21 Share Transfer Agreement, or as we call it, the STA, was
22 executed. The STA was executed by three entities: DRP,
23 Metaloroya, and Centromín. As contracting Parties, the STA
24 provides these entities defined terms. DRP is defined as
25 the Investor. Metaloroya is defined as the Company, and

1 Centromín is defined as "Centromín." As an aside, DRP
2 merged with Metaloroya in December 1997; so we will refer
3 to the Company and DRP interchangeably.

4 Under the STA, the \$247 million acquisition price
5 for the Company consisted of, A, a \$121 million payment of
6 Centromín's Shares in the Company; and, B, a \$126.5 million
7 capital contribution to the Company. The STA also contains
8 an environmental risk allocation framework, which allocates
9 responsibility for specific environmental matters between
10 Centromín and the Company.

11 We'll discuss this framework in more detail
12 later. For now, it's important to remember that the
13 framework allocates responsibility for certain PAMA tasks
14 and for certain third-party claims. In the same document
15 containing the STA, as permitted under Peruvian law, Renco,
16 DRRC, and Centromín executed a separate surety Contract,
17 the Renco Guaranty. Under the Renco Guaranty, Renco and
18 DRRC guaranteed the Investors' compliance, DRP's
19 compliance, with its STA obligations.

20 From the outset, Claimants made decisions that
21 prevented DRP from meeting its obligation to eliminate or
22 reduce the poison leaving the Facility. This misconduct
23 took various forms. On the day DRP purchased the facility,
24 Renco forced DRP to take nearly the entire \$126.5 million
25 capital contribution it was obligated to pay under the STA

1 and gave it to Doe Run Mining, another Renco entity, in an
2 interest-free 125 million loan.

3 This diverted funds that were contractually
4 intended to fund DRP's environment and investment
5 obligations over the first five years of the PAMA, first
6 five years.

7 DRP was well aware of the consequences of its
8 undercapitalization. As you'll see on the screen, DRP's
9 Treasurer, Eric Peitz, testified in a deposition in the
10 Missouri Litigations, that the undercapitalization of DRP
11 from the outset contributed to its ultimate bankruptcy.

12 The warnings were legion. From DRP executives,
13 auditors, Financial Experts, and banks, all alerting
14 stakeholders that DRP's business model was fundamentally
15 flawed, and threatened DRP's ability to meet its
16 obligations. Those warnings, unfortunately, were correct.

17 Ms. Kunsman, Perú's finance and accounting Expert
18 will be here next week -- she's actually here now -- and
19 will explain the consequences of these maneuvers.

20 Claimants assert that it would have been impossible for DRP
21 to make things worse in La Oroya. I mean, when you see the
22 pictures, how could it, how could DRP make things worse?

23 Well, this is how.

24 DRP, now purposefully stripped of cash, ramped up
25 its production, pushing the Facility's capacity to its

1 maximum. At the same time, DRP introduced into the smelter
2 cheaper and dirtier concentrates, concentrates that
3 contained high levels of lead and sulfur. In short, DRP
4 pushed decades-old equipment in need of replacement to
5 their maximum capacity while feeding in more toxic
6 concentrates drastically increasing the Facility's
7 poisonous emissions, certainly not reducing them. Some
8 things in this case might be complicated, and this is not
9 one of them. The rate and amount of lead and sulfur
10 processed in the Facility determined the level of poisonous
11 emissions. More lead and sulfur processing meant more lead
12 and SO2 emissions, in this case, as contemporaneous reports
13 confirm, a lot more. As Mr. Dobbelaere, Perú's
14 metallurgical Expert, explains, just with respect to lead,
15 the production of refined lead hit the Facility's record
16 with DRP's production increase in 1997. From then on, DRP
17 went on to break its own production record every year from
18 1998 to 2000.

19 With affirmative choice, DRP turned its PAMA
20 obligations on its head. Instead of decreasing the
21 Facility's poisoning of La Oroya, DRP increased the amount
22 of poison that it pushed over La Oroya every day. This
23 necessarily made La Oroya's health crisis exponentially
24 worse. Emissions of lead and sulfur dioxide surged.

25 I'd like to pause here to point out a basic rule

1 of physics and chemistry that's actually very relevant to
2 this case. It's the law of conservation of mass. It's a
3 law that has existed since, maybe, the late 1700s, and it
4 dictates that mass is neither created nor destroyed in
5 chemical reactions. In other words, mass might change form
6 in a chemical reaction, but it just can't disappear. In
7 this case, it means that what goes into the Facility must
8 come out. It's that simple. This brings me to mass
9 balancing, a scientific name for a simple mathematical
10 equation. By subtracting the known outputs from the
11 Facility, meaning the final processed products of copper,
12 lead, zinc, maybe silver and gold, which the Facility did
13 make as well, and known waste products -- by subtracting
14 those known outputs from inputs from whatever they were
15 putting in, we can determine the quantity of substances
16 lost during the production process and assess the amount of
17 stack and fugitive emissions. Mass balancing is at the
18 heart of a material mystery in Claimants' case because,
19 while Claimants have conceded what went into the Facility,
20 starting with the Year 2000, they have been unable to
21 account for what came out, particularly in the form of
22 emissions.

23 DRP's self-inflicted undercapitalization led it
24 to never complete PAMA Project 1, the construction of
25 Sulfuric Acid Plants.

1 In February 2004, DRP requested from the MEM an
2 extension of five years to complete Project 1. At this
3 point, DRP had barely done anything to implement Project 1,
4 and DRP was well aware that the PAMA deadline was
5 non-renewable. Claimants argue that DRP had to make this
6 extension request because DRP somehow only just discovered
7 that the fugitive emissions that the Facility was notorious
8 for were a problem.

9 DRP also claims that the PAMA was flawed and had
10 underestimated the fugitive emissions problem. Both
11 allegations are false. And, if anything, DRP's extension
12 request showed that poisonous fugitive emissions were
13 continuing to uncontrollably flow out of the Facility, and
14 DRP had done nothing about it.

15 Although the MEM had no obligation to grant DRP's
16 extension request to complete Project 1 after the PAMA
17 deadline, the MEM was under pressure because it didn't want
18 to shut down the Facility and it was facing public
19 criticism because DRP had performed very poorly. The MEM
20 wanted to find a solution for La Oroya. It, therefore,
21 issued Supreme Decree Number 046-2004.

22 (Comments off microphone.)

23 MS. GEHRING FLORES: So the MEM issued Supreme
24 Decree Number 046-2004 of December 23, 2004, which allowed
25 mining and metallurgy facilities to apply for extensions to

1 complete certain PAMA Projects beyond the PAMA deadline.
2 This was not, however, an extension of the PAMA itself.
3 DRP's 10-year PAMA Period was never extended, nor could it
4 be legally extended. The language of the Decree is clear.

5 On December 15, 2005, with only one year left in
6 its PAMA deadline and pursuant to this new Supreme Decree,
7 DRP formally submitted an extension request. Strangely
8 enough, in its request, DRP changed its mind about its own
9 plan to build only one Sulfuric Acid Plant, as it had
10 decided in 1998, and went back to the idea of building
11 three as the PAMA and its advisors had originally proposed.
12 Eight years after DRP took over the Facility, Project 1,
13 the most important project, was back to square one.

14 The MEM carefully analyzed DRP's request, after
15 months of Experts' analyses, which involved hiring
16 consultants from the World Bank, MEM approved DRP's
17 extension request. DRP had to finish Project 1 by
18 October 31, 2009. The Experts advised, however, that,
19 because of DRP's previous misconduct and financial
20 practices, the extension should be subject to the
21 completion of certain obligations, both environmental and
22 financial.

23 Further, the MEM made clear in its Resolution
24 that this extension to complete Project 1 was final and
25 nonrenewable. Just with respect to the PAMA Period and the

1 standards, the emissions standards that are applicable to
2 DRP during the PAMA Period, during the PAMA Period -- and
3 you heard Mr. Schiffer mentioned standards that were
4 stricter in 2009. Please note that, during the PAMA
5 Period, DRP was subject to a Stability Agreement, which
6 meant that the emissions standards it was subject to were
7 essentially frozen. They were the 1996 standards. But,
8 after January 2007, which was the PAMA deadline that
9 expired, then DRP was subject to all contemporaneous
10 standards at the time.

11 Now, Mr. Schiffer made much talk about a company
12 called Southern Perú. It's mentioned once in the
13 expropriation section, in Footnote 195 of Claimants' first
14 Memorial. I just want to note that this mention in their
15 Memorial -- and it was never mentioned again -- there's
16 been no link made between Southern Perú and their claims
17 whatsoever. After the extension was granted in 2006, DRP
18 completed four projects for which it had previously missed
19 deadlines. Not surprisingly, however, DRP made little
20 progress in relation to Project 1, the most important one,
21 and faced fines for not doing so.

22 Even after getting a final and extraordinary
23 extension to complete Project 1, DRP remained in default.
24 The situation raised concerns at the MEM. DRP assured,
25 nonetheless, in letters to the MEM in December 2008 and

1 January 2009, that, despite the global crisis characterized
2 by an international fall in metal prices, it remained
3 committed to completing the PAMA.

4 Only a few weeks later, however, in March 2009,
5 DRP made a complete about-face. It, again, wrote to the
6 MEM, but this time alleging that the fall in metal prices
7 did have an impact on the Company, which deprived it of
8 resources to complete the PAMA. This sudden change by DRP
9 was unrelated to metal prices. On February 13, 2009, a
10 syndicate of banks wrote to DRP notifying the Company that
11 it would not renew its line of credit unless it proved that
12 it had enough liquidity to operate and to complete Project
13 1 or obtained another extension. Because it could not
14 renew its revolving credit and it had no money,
15 self-inflicted, DRP requested yet another extension from
16 the MEM. Otherwise, DRP threatened again to shut down the
17 Facility.

18 The MEM had no legal authority to grant another
19 extension, however, it made several efforts to find a
20 solution including trying to facilitate an agreement
21 between DRP and 15 of its mineral concentrate suppliers, by
22 which they agreed to give DRP a line of credit that would
23 enable DRP to complete Project 1 by the legally-mandated
24 deadline. But DRP's Shareholders rejected this Agreement.
25 Among other reasons for the rejection, Claimants explain

1 plainly and simply that, if the Agreement went through and
2 DRP went bankrupt, another Renco-related entity, DRCL,
3 would have no voting rights in the bankruptcy proceedings
4 because it would have waived its right to assert a claim as
5 creditor of DRP before the suppliers.

6 And here, we, again, see Claimants'
7 profit-and-pollute playbook. Claimants were not committed
8 to keeping the Company afloat. Claimants were not
9 committed to completing the PAMA, but they sure were
10 committed to draining DRP until the bitter end.

11 Having rejected the one option available to it,
12 DRP defaulted on its payment obligations to its suppliers.
13 And on June 3, 2009, DRP ceased operations at the Facility.
14 DRP kept, however, pushing for an extension and made two
15 further requests to the MEM, one in June 2009 and another
16 in July of 2009. In this latter request, DRP raised, for
17 the first time, force majeure under the STA. Months after
18 the onset of the 2008 Financial Crisis and five months
19 since the bank syndicate imposed its new conditions, the
20 MEM rejected both requests. It was legally empowered to do
21 no such thing, and DRP's pretext and unwillingness to find
22 solutions was unacceptable.

23 Claimants' response is a diversion. They
24 desperately tried to focus the Tribunal's attention on DRP
25 completing the other eight PAMA Projects. It sounds

1 impressive; right? Eight out of nine. But don't let this
2 deceive you. As Mr. Dobbelaere explains, PAMA Project 1
3 had an outsized importance for reducing the poisonous
4 emissions of the smelting facility. The only way, in fact,
5 to meaningfully reduce the Facility's fugitive emissions
6 that it was notorious for and sulfur dioxide and lead
7 emissions was to modernize the Facility and build
8 PAMA Project 1's Sulfuric Acid Plants. But, as early as
9 1998, DRP had rejected the modernization plan and delayed
10 the implementation of Project 1.

11 It was only in December 2006, one month before
12 the PAMA deadline of January 2007 expired, that DRP
13 completed any measures that would meaningfully abate
14 emissions, with the addition of bag houses for lead
15 furnaces. And while the bag houses could improve lead and
16 particulate emissions, they would do nothing to address
17 sulfur dioxide emissions. The impact of DRP's refusal to
18 fully implement PAMA Project 1 far outweighs the completion
19 of the remaining eight.

20 Claimants argue that DRP achieved a sudden
21 exponential decrease in main stack sulfur dioxide and lead
22 emissions in 2000. This is curious. And Claimants have
23 used this sudden drop in main-stack emissions to claim that
24 DRP achieved an overall drop in all emissions, both
25 main-stack and fugitive. There is no explanation for this

1 drop.

2 Claimants' emissions reduction claims are false.
3 For some context, I will focus for the moment only on
4 sulfur dioxide. As I mentioned previously, DRP did nothing
5 to abate its uncontrolled sulfur dioxide emissions until it
6 completed a fraction of the Sulfuric Acid Plant Project in
7 2009. That's after the PAMA Period.

8 How then could DRP have achieved any drop in
9 sulfur dioxide emissions in the Year 2000, nine years
10 earlier? The simple answer is: They couldn't. Nothing
11 short of magic could have achieved this. For two years,
12 through Expert Reports, document requests, and written
13 submissions, Respondents and Mr. Dobbelaere have repeatedly
14 asked Claimants to explain this mystery, and Claimants have
15 refused to provide any logical or scientific response.
16 Claimants very recently submitted a document, the SVS
17 Report, making the claim that the SVS Report provided the
18 answer to DRP's professed drop in main-stack emissions.

19 The Tribunal will have the opportunity to hear
20 from Mr. Dobbelaere next week regarding the SVS Report and
21 the unexplained disappearance of Claimants' emissions, but,
22 until then, I urge the Tribunal to pay close attention to
23 Claimants' characterizations of the manufactured 2000 drop
24 in emissions and the SVS Report, if they care to bring it
25 up, and just how far they stretch logic and reality because

1 the SVS Report and its related documents do divulge many
2 things, but the SVS Report certainly does not and cannot do
3 what Claimants assert.

4 In case you're wondering why this purported 2000
5 emissions drop is material to this case, it is because
6 Claimants use this fabrication to argue that DRP had the
7 same or lower emissions than Centromín. And according to
8 Claimants' tortured reading of the SVA, the Contract, this
9 means that Activos Mineros must be responsible for and
10 indemnify Claimants for the Missouri Litigation Claims.
11 That's why they need this drop.

12 In another gambit to claim that DRP had the same
13 or lower emissions than Centromín, Claimants rely on
14 averages. Average main-stack emissions, figures over a
15 decade-long period or more. This is an absurd reference
16 point. Those carefully crafted diagonal red lines that you
17 see cannot magically disappear the increased lead and
18 sulfur that DRP was actually pumping from the Facility.
19 These averages, and certainly the graphic that you saw this
20 morning taking the total, I guess, atomic weight of the
21 past emissions for maybe 70 years and comparing it to 12,
22 it's quite absurd and it ignores the immediate impact of
23 poisonous emissions.

24 Take a look at the first graphic on the top left
25 with respect to lead from the main stack. And look at the

1 spike that proceeds this fabricated dip in 2000. See that
2 big dip? That DRP may have achieved some reduction in lead
3 emissions in December 2006 ignores the immediate impact of
4 the surge of poison that DRP dropped on La Oroya from 1997
5 to 2006. Look at that spike at the very beginning. That's
6 poison. That's a surge of poison going out to the La Oroya
7 community. Do you think they care about this red line? Do
8 you think that the people who were exposed during that
9 spike care where the other end of the red line is?

10 Immediate impact of poison matters.

11 Just take a look at the arsenic graph on the
12 bottom right. That's interesting. The red line there is
13 also ridiculous. If someone takes one gram of arsenic
14 every month for 10 years, it's not the same as if that same
15 person takes 120 grams of arsenic in one month. The total
16 might be the same, but the effects on human health, I
17 assure you, are completely different. Averages over time,
18 particularly long periods of time, cannot quantify
19 toxicological harm. And you can hear more about that from
20 our Expert, Deborah Proctor.

21 Nevertheless, Perú gave DRP a second lifeline to
22 complete Project 1. The Peruvian Government appointed a
23 Technical Commission to analyze the possibility of granting
24 another extension to DRP. The Commission concluded that
25 DRP would need 20 more months to finish Project 1, plus

1 some additional time to secure financing. Shortly after
2 the Commission issued this Report, the Peruvian Congress
3 debated passing a new law to grant DRP this extension. The
4 debate record shows that Peruvian Congressmen were deeply
5 critical of DRP.

6 On September 25, 2009, the Peruvian Congress
7 passed Law Number 29140, which granted DRP a 30-month
8 extension to complete Project 1 and instructed the MEM to
9 issue complementary regulations and implement the law. As
10 explained by Perú's Expert, Ms. Ada Alegre, DRP was the
11 only company in the country that enjoyed an additional
12 five years and four months beyond the 10-year period to
13 complete its PAMA. The only one.

14 Claimants allege in the Treaty case that Perú's
15 conduct towards DRP's repeated failures to complete the
16 PAMA was unreasonable. It clearly wasn't. Notwithstanding
17 Perú's extraordinary support, DRP was unwilling to agree to
18 the extension unless the MEM succumbed to DRP's terms.
19 DRP's bullish behavior could not be accepted.

20 DRP remained in a state of paralysis, both with
21 respect to its operations and its progress toward Project
22 1. Claimants' financial mismanagement of DRP and DRP's
23 poor planning drove DRP into bankruptcy. Renco alleges
24 that the Global Financial Crisis and the denial of its PAMA
25 extension requests purportedly drove DRP into bankruptcy in

1 2009. This is just not true.

2 There are several buckets of evidence that prove
3 the cause of DRP's demise: The circular transitions at the
4 outset that drained DRP of its capital and ultimately
5 saddled it with debt; the intercompany deals that forced
6 DRP to send millions of dollars a year to benefit upstream
7 Renco entities; the warnings that DRP executives gave about
8 DRP's flawed business model since the late 1990s; the
9 concerns auditors, Financial Experts, and banks raised
10 alerting stakeholders that DRP's business model was
11 fundamentally flawed; DRP's own formal filings with the SEC
12 where DRP was publicly disclosing substantial doubt that it
13 could continue as a going concern. All of this was evident
14 well before the financial crisis of 2008.

15 It was Renco that stopped DRP from meeting its
16 environmental and investment obligations, and it was Renco
17 that stripped and then siphoned cash from DRP, driving DRP
18 into bankruptcy, not the financial crisis, not Perú.

19 In light of DRP's precarious position, on
20 February 18, 2010, a DRP supplier, Cormin, requested
21 bankruptcy proceedings be commenced against DRP before the
22 Perú's Bankruptcy Commission. In Perú it is called
23 INDECOPI.

24 According to Cormin, DRP owed Cormin \$24 million
25 for missed payments under the Supply Agreements between DRP

1 and Cormin. This ultimately resulted in INDECOPI declaring
2 DRP in bankruptcy in July 2010.

3 With the bankruptcy proceeding of DRP underway,
4 the MEM filed a request for INDECOPI to recognize a
5 \$163 million debt related to DRP's failure to complete the
6 PAMA. That, undisputedly, was DRP's responsibility.

7 Although the INDECOPI Bankruptcy Commission denied MEM's
8 initial credit request, on November 18, 2011, the highest
9 administrative body in bankruptcy proceedings in Perú,
10 INDECOPI Chamber 1, overturned the Decision and recognized
11 the MEM's credit claim against DRP.

12 INDECOPI Chamber 1 reasoned that the credit
13 invoked by the MEM is valid in accordance with Peruvian
14 Bankruptcy Law. The MEM's right to obtain from DRP its
15 promise to perform its obligations were stipulated in the
16 PAMA, a decision the INDECOPI is empowered to make under
17 Peruvian law as Professor Hundskopf will explain.

18 Despite DRP's repeated challenges before Peruvian
19 Courts, the validity of the MEM's credit against DRP was
20 properly upheld in each proceeding, and, notably, Claimant
21 does not claim that DRP or any of the other Renco
22 subsidiaries were denied an opportunity to be heard in any
23 of the local proceedings. Once The Board of Creditors was
24 established, the Board convened and followed procedure
25 pursuant to Peruvian Bankruptcy Law.

1 With respect to the restructuring plans proposed
2 by DRP, 99.8 percent of the Board of Creditors, which
3 included the MEM, voted in favor of restructuring and
4 giving DRP an opportunity to present the plan. DRP,
5 however, sent restructuring plans that were unviable.

6 The issues with DRP's restructuring plan were
7 raised in multiple Board of Creditors' meetings, notably
8 DRP's condition for financing the Project required Perú to
9 assume -- and I'm not joking -- without limitation
10 responsibility for third-party claims relating to damages
11 caused by environmental contamination.

12 The MEM and other creditors clarified that such
13 assignment of liability was regulated by the STA Contract
14 and should not be part of the restructuring plan. DRP's
15 conditions were so problematic that one creditor noted
16 DRP's conditions for financing the Project amounted to
17 blackmail, or "chantaje" (in Spanish) and were utterly
18 unacceptable. Another party that took issue with DRP's
19 restructuring plan noted that DRP's restructuring plan
20 would result in sulfur dioxide and lead emissions beyond
21 the acceptable standards under Peruvian law.

22 Notwithstanding the various flaws in DRP's
23 restructuring plan, the Board of Creditors gave DRP
24 multiple opportunities for DRP to present a reasonable one.
25 DRP was unable and unwilling to present a plan that would

1 ensure compliance with Peruvian environmental standards and
2 remove unacceptable terms where it sought to shift
3 responsibility for third-party claims. As such, in
4 April 2012, the majority of creditors voted to place DRP
5 into operational liquidation.

6 While this was taking place in Perú, Peruvian
7 nationals filed class-action lawsuits against Claimants,
8 their sister companies and directors in the U.S. state of
9 Missouri. I will go into the details of the Missouri
10 Litigations later, but for now there are a few points for
11 the Tribunal to consider.

12 First, no one that has ever been the Investor,
13 the Company, or Centromín under the STA is a party to the
14 Missouri Litigations.

15 Second, the Missouri Plaintiffs are suing the
16 Renco Defendants for their conduct in the U.S. for breach
17 of U.S. law, including conspiracy, negligence,
18 direct-participation liability, and strict liability.

19 Third, the Missouri Plaintiffs present those
20 claims against the Renco Defendants under theories of
21 derivative liability and direct liability. In the Contract
22 Case, Claimants argue that Activos Mineros has breached the
23 STA by not defending and indemnifying the Renco Defendants
24 for the Missouri Claims. In the alternative, Claimants
25 present duplicative noncontractual claims against Activos

1 Mineros. One of them you heard a bit about this morning,
2 the Subrogation Claim.

3 Claimants argue, in essence, that the STA's
4 allocation of responsibility for third-party claims makes
5 Activos Mineros responsible for the Missouri Claims.
6 Claimants also assert that they have rights under this
7 allocation of responsibility; therefore, it is important to
8 understand the environmental risk allocation framework of
9 the STA.

10 Now, I know I've been talking a bit, but I want
11 the Tribunal to take a deep breath because we are going to
12 dive into the Contract and into contractual interpretation.
13 It will be a deep dive but a necessary one. You probably
14 notice that Claimants didn't really talk about it.

15 Understanding the framework will allow us to,
16 one, identify who is encompassed by the framework and, two,
17 identify the situations for which the framework allocates
18 responsibility to one entity, another entity, to no entity,
19 or to both entities. Understanding these two issues is
20 necessary to rule on justification, admissibility, and
21 liability. We are handing to the Tribunal -- or we just
22 did -- Respondent's Demonstrative RD-2, which is displayed
23 on your screens as well, and will help understand the
24 framework. I will now interpret the framework to identify
25 who it encompasses.

1 Clauses 5, 6, and 8.14 and -- and please excuse
2 all the numbers, but they are going to come up a lot. So
3 Clauses 5, 6, and 8.14 -- 8.14 is on the back of your
4 demonstrative -- make up the environmental risk allocation
5 framework. The framework is composed by a series of
6 clauses that operate as interlocking links in a chain.
7 Through this structure, the FTA allocates responsibility
8 for environmental matters between the Company and Centromín
9 and establishes the consequences of this allocation.

10 Clause 5 identifies the matters for which the STA
11 assigns responsibility to the company and its consequences.
12 On the slide is a graphical representation of how Clause 5
13 operates. The first link in the chain starts with
14 Clauses 5.1 and 5.2 of the framework, under which the
15 Company is responsible for certain remediation tasks,
16 including complying with the PAMA, and the company is DRP
17 here.

18 Under Clauses 5.3, 5.4, and 5.5, the STA
19 allocates responsibility to the company, or DRP, for
20 certain injuries and Claims by third parties.
21 Clause 5.4(c) also includes a dispute-resolution mechanism
22 accessible only to the company, DRP, and Centromín for
23 disputes on allocation matters.

24 The second link, Clause 5.8, establishes the
25 consequence of that responsibility allocation. The

1 Company, DRP, is to indemnify Centromín against third-party
2 claims that, under the framework, are the Company's
3 responsibility. Clauses 6 and 8.14 are the analog of
4 Clause 5, but for Centromín, instead of the Company.

5 On the slide is a graphical representation of how
6 Clause 6 operates. Under the first link, Clause 6.1
7 identifies the remediation matters for which Centromín is
8 responsible, and Clauses 6.2 and 6.3 identify the
9 third-party injuries and Claims for which Centromín is
10 responsible under the STA.

11 The second link, Clause 6.5, sets the first
12 consequence of that allocation of responsibility. It
13 requires Centromín to indemnify the Company against
14 third-party claims that are Centromín's responsibility
15 under the framework.

16 The third link, Clause 8.14, sets the second
17 consequence of the allocation. It requires Centromín to
18 defend the Company against a suit that is Centromín's
19 responsibility so long as it receives notice of the suit or
20 claim within a reasonable time.

21 As an aside, the Tribunal will see that
22 Clause 8.14 also provides a right to be defended to the
23 investor. That is because Clause 8.14 includes Centromín's
24 defense obligation, not only for its responsibilities under
25 Clause 6, but also for other duties in the Contract which

1 Centromín does owe to the investor.

2 The consequence of this links in a chain
3 structure is that Clauses 5 and Clauses 6 and 8.14
4 respectively must be read in a manner that provides
5 consistency among them, a systematic interpretation.

6 Under Clauses 6.5 and 8.14, the consequences of
7 Centromín's responsibility run only to the Company. The
8 only interpretation of Clauses 6.2 and 6.3 that is
9 consistent with Clauses 6.5 and 8.14 is the one that
10 concludes that the former, like the latter, are limited to
11 the Company and Centromín. The same thing is true for the
12 third-party claims for which the Company is responsible.
13 The Company only owes an indemnity obligation to Centromín.

14 And again, apologies for throwing all the numbers
15 around. I know it's a lot, but the message is just the
16 Company and Centromín are here. There is nobody else.

17 Having identified the Parties to the
18 environmental risk allocation framework, I now want to turn
19 to its content. In other words, I want to explain how
20 Clauses 5 and 6 work in unison to identify the third-party
21 claims for which the Company and Centromín are responsible.
22 And we invite the Tribunal to keep following along with our
23 Demonstrative.

24 Clauses 6.2 and 5.3 allocate responsibilities for
25 third-party injuries and claims during the period approved

1 for the execution of the PAMA. Clause 6.2 identifies the
2 third-party claims for which Centromín is responsible.
3 That responsibility requires establishing two elements.
4 First, the Party invoking Clause 6.2 must prove that the
5 damages and Claims by third parties are attributable to the
6 activities of the Company, DRP, of Centromín and/or its
7 predecessors.

8 Second, the Claims must not be encompassed by
9 Clause 5.3. So you have to see what Clause 5.3 says;
10 right? 5.3 provides two scenarios under which
11 responsibilities for a third-party claim are allocated to
12 the Company, Scenario A identified in 5.3(a). And you'll
13 note that the Claimants this morning kind of skipped over
14 all the previous stuff. They kind of went straight to
15 5.3(a).

16 But 5.3(a) requires establishing three elements
17 that the third-party claim must arise directly due to acts
18 that are not related to the PAMA, that are exclusively
19 attributable to the Company, or DRP, and that are the
20 result of DRP's use of standards and practices that were
21 less protective of the environment or of public health than
22 those that were pursued by Centromín.

23 You have read these phrases. You have heard
24 these phrases: "Not related to the PAMA, exclusively
25 attributable, less or more protective than." This

1 Clause 5.3(a) is why. Claimants have the burden to
2 establish these elements to prove that the STA assigns
3 Centromín responsibility for the Missouri Claims. You will
4 surely hear this phrase, these phrases, many more times
5 over the next 10 days. So I thank the Tribunal for its
6 patience and attention while I continue.

7 Scenario (b), from Clause 5.3(b) requires
8 establishing one of two elements: That the Claims result
9 directly from a default on the PAMA or that the Claims
10 result from a default of the obligations established in
11 Clauses 5.1 and 5.2.

12 We don't believe the first point is in dispute.
13 For the second point, in this case, only Clause 5.1 is
14 relevant, which states that DRP must comply with the
15 obligations contained in its PAMA with regard to the
16 effluents emissions and waste generated by the smelting and
17 refining facilities. The PAMA's primary goal is clear:
18 Reduce poisonous emissions.

19 As such, the Company is responsible for
20 third-party claims if they result directly from a default
21 of the obligations established in Numeral 5.1, which
22 include a default on the PAMA's primary goal of reducing
23 emissions for the period after the expiration of the term
24 of the PAMA. The STA allocates responsibility for
25 third-party claims between Centromín and the company in

1 Clauses 6.3 and 5.4.

2 So we are now after the PAMA Period, which in
3 this case is January 2007. Under Clause 6.3, Centromín is
4 responsible for third-party claims that meet two elements:
5 First, the Claim or damage must be attributable to
6 Centromín's and/or its predecessor's activities.

7 We ask the Tribunal to note the distinction
8 between the first element of Clause 6.2 and the first
9 element of 6.3. Under 6.2, the Claim or damage can also be
10 attributable to the activities of the Company. Under 6.3,
11 the Claim or damage must be attributable only to the
12 activities of Centromín or its predecessors.

13 The Claims must not be encompassed by Clause 5.4.
14 Under Clause 5.4, the Company is responsible for
15 third-party claims under two scenarios. Scenario A,
16 5.4(a), the Company is responsible for damages and Claims
17 by third parties that result directly from acts that are
18 exclusively attributable to its operations after that
19 period.

20 Clause 5.4(b) requires establishing the same two
21 elements identified in Clause 5.3(b). And with that, we
22 have conducted today's initial-- sorry to say
23 "initial" -- but initial interpretation of Clauses 5 and 6.
24 I ask the Tribunal to keep Demonstrative RD-2 close by
25 because we will be using it multiple times over the course

1 of the Hearing.

2 And now, I hope we can all come up for some air
3 and we can take our lunch break, and then we will continue.

4 PRESIDENT SIMMA: Thank you very much for this
5 presentation. Thank you also for the particularly
6 travel-friendly format of these things. I just tried to
7 forward them and would have caused another little accident,
8 but it certainly is going to be very helpful. So that's
9 obvious.

10 So we are going to have our lunch break, which
11 will last one hour, right. And after the lunch break, you
12 will have around 1.5 hours left. Okay. So let's have a
13 good lunch and let's meet again at 1:35. Thank you.

14 MS. GEHRING FLORES: Thank you.

15 (Whereupon, at 12:35 p.m., the Hearing was

16 AFTERNOON SESSION

17 PRESIDENT SIMMA: All right. We are all set. I
18 hope you had a good lunch.

19 (Interruption.)

20 PRESIDENT SIMMA: I hope you had a good lunch.
21 We are all set. And you have the floor, Madam.

22 MS. GEHRING FLORES: Thank you, Judge Simma.

23 So I will continue. Just to get an idea of what
24 the rest of the day looks like, I'm going to continue with
25 our case on the Contract, and then my partner Patrick

1 Pearsall will follow me with the Treaty case, and then
2 we'll conclude.

3 So let me, now, turn to our arguments on the
4 Contract case. My presentation will be divided into three
5 parts: Jurisdiction, Admissibility and Liability.
6 Unfortunately, given time constraints, I can't address each
7 one of our over 20 jurisdictional and admissibility
8 objections today. That would probably try your patience a
9 bit too much, but -- nor can I address every reason why the
10 Contract case fails. For those matters, I can't address
11 today I refer the Tribunal to our written submissions.

12 With that said, I'll start by explaining why the
13 Tribunal lacks jurisdiction over the Contract case.
14 Activos Mineros has identified numerous jurisdictional
15 flaws in the Contract case. On the slide, the Tribunal can
16 see all of those flaws. Today, I will address just three.

17 The first jurisdictional flaw is that Claimants
18 are not STA Parties. The fact that Claimants are not STA
19 Parties divests this Tribunal of jurisdiction over all
20 claims in the Contract case. That's so for two reasons.
21 First, the arbitral clause textually limits its scope of
22 application to disputes between the STA Parties.

23 Second, as a result of the principle of privity,
24 Claimants lack any right under the STA, including the right
25 to arbitrate. The slide on the screen addresses the first

1 reason, and contains the text of the STA Arbitral Clause.
2 As the Tribunal can see, the STA Arbitral Clause
3 encompasses only disputes between the Parties.

4 The phrase "between the Parties" refers to the
5 Parties to the STA. Claimants have never disagreed with
6 this interpretation of the STA Arbitral Clause. So the
7 Tribunal must determine whether Claimants are STA Parties,
8 pursuant to a textual, contextual, and good-faith
9 interpretation of the STA, they are not. Accordingly, the
10 Tribunal lacks jurisdiction over all claims.

11 Turning first to a textual interpretation, the
12 heading of the STA identifies and defines the "STA
13 Parties." As the Tribunal can see on the screen, the
14 heading identifies Centromín, DRP, and Metaloroya. It also
15 identifies these entities with defined terms, as we discuss
16 previously; Centromín is Centromín. The Investor is the
17 DRP, the Company is Metaloroya. The heading does not
18 reference Claimants. They're nowhere, and the STA does not
19 provide them any defined terms either.

20 The Tribunal can also systematically or
21 contextually interpret the STA. A contextual
22 interpretation involves interpreting one part of a Contract
23 harmoniously with the remaining parts. A contextual
24 interpretation confirms our textual interpretation.

25 To start, the identification of entities in the

1 heading is important because other portions of the STA
2 confirm that the heading identifies the STA Parties. For
3 instance, the background section of the Contract case on
4 the Contract states: "By virtue of the above background,
5 the corporations appearing in the heading enter into this
6 Contract."

7 Likewise, Clause 13.1 confirms that the domiciles
8 of the STA Parties are those identified in the heading.
9 Other STA Parties, other STA clauses also support this
10 reading. In fact, Claimants are absent throughout the
11 whole of the STA Contract. Only the Investor, the Company,
12 and Centromín are referenced as having rights and
13 obligations in the STA. This context confirms that
14 Claimants are not STA Parties. I'll discuss a couple of
15 representative examples here.

16 For instance, Clause 10 of the STA contains the
17 consent of each STA Party to the counterparty's assignment
18 of its contractual position. Under Peruvian law, every
19 contractual party must consent to its counterparty's
20 assignment of its contractual position. Only the Investor,
21 the Company, and Centromín provide consent, and, likewise,
22 their consent extends only to Centromín, the Company, and
23 the Investor.

24 If Claimants were STA Parties you would expect
25 them to include their consent here as the other parties do.

1 You would also expect Claimants' counterparty's consent to
2 extend to Claimants. But none of this occurs. Clauses 7
3 and 8 contain the STA Party's representations and
4 warranties.

5 As the Tribunal is aware, representation and
6 warranties clauses are extremely important in the context
7 of complex corporate acquisitions, such as the
8 privatization of Metaloroya. But only the Investor,
9 Centromín, and the Company provide representations and
10 warranties. If Claimants were STA Parties, you would
11 expect them to also provide representations and warranties,
12 but they do not. Claimants view the STA quite differently.
13 They argue that they have rights under Clauses 6.2 and 6.3
14 of the STA, and that they have obligations under the
15 separate Renco Guarantee. This, in their view, makes them
16 STA Parties.

17 As we explain in the Pleadings, that is not what
18 Peruvian law provides, but in any event, Claimants don't
19 have rights or guarantees under the STA. To start,
20 Claimants have no rights under Clauses 6.2 and 6.3. As I
21 explained earlier, Clauses 6.2 and 6.3 identify the
22 third-party claims for which Centromín is responsible, in
23 turn, Clauses 6.5 and 8.14 establish the consequences of
24 Centromín's responsibility, meaning, if you're responsible,
25 then indemnity and defense obligations that run only to the

1 Company.

2 Because Centromín does not owe indemnity and
3 defense to anyone else, the STA's allocation of
4 responsibility is also self-contained to Centromín and the
5 Company. There's no one else there.

6 In conclusion, a systematic interpretation of the
7 STA demonstrates that Claimants derive no rights from
8 Clauses 6.2 and 6.3. And I'd like to ask the Tribunal to
9 please observe the screen here, as the present slide
10 contains transitions that are visually illustrative.

11 Instead of reading the clauses as links in a
12 chain, Claimants argue that the STA establishes alternate
13 routes for indemnity and defense relief. The first route
14 goes only through Clause 6.2 and Clause 6.3. Claimants
15 argue that those clauses contain three implicit rights,
16 implicit rights of indemnity, reimbursement of costs, and
17 defense and litigation.

18 I say "implicit" as is clear from Demonstrative
19 RD-2. Those words appear nowhere in these clauses.
20 Claimants also argue that they have rights under
21 Clauses 6.2 and 6.3. Claimants reach this conclusion by
22 claiming that Clauses 6.2 and 6.3 encompass Metaloroya or
23 anyone else. In other words, all STA Parties and all third
24 parties in the world, everyone. Based on these two
25 premises, Claimants conclude that the first avenue provides

1 everyone, Party or not, with indemnity, costs, and defense
2 rights.

3 The second route goes only through Clauses 6.5
4 and 8.14, the explicit indemnity and defense clauses.
5 Under these clauses, Centromín, A, owes only indemnity and
6 defense duties, and, b, owes these duties only to the
7 Company.

8 Claimants' alternate routes theory is unviable
9 for numerous reasons. First, it is based on the
10 application of the concept of assumption of liability under
11 the law of certain U.S. states, but Oklahoma law does not
12 govern this STA.

13 Second, under Peruvian law, there is no analogous
14 assumption of liability concept. Instead, clauses that
15 establish indemnity and defense obligations do so
16 explicitly.

17 Third, Claimants' premise that Clauses 6.2 and
18 6.3 encompass anyone who could be sued, Contracting Party
19 or not, is simply perverse. It is imperative that the
20 Tribunal remember this premise. We'll come back to it
21 multiple times today.

22 Finally, Claimants' reading would render
23 Clauses 6.5 and 8.14 void of all utility, because in
24 Claimants' reading, Clauses 6.2 and 6.3 include all of the
25 rights of the former clauses, and they also encompass the

1 Company. You could just delete Clauses 6.5 and 8.14, and
2 it wouldn't alter the STA at all, under Claimants reading.

3 We explain these and other reasons in detail in
4 Paragraphs 490 to 510 of our Counter-Memorial. The
5 conclusion, however, is that Claimants' reading of
6 Clauses 6.2 and 6.3 is untenable. And, in fact, another
7 clause also confirms our interpretation, Clause 5.4(c).

8 Under Clause 5.4(c), certain disputes relating to
9 the allocation of responsibility must be resolved by Expert
10 determination. Clause 5.4(c) confirms that the function of
11 Clauses 6.2 and 6.3 is only to allocate responsibility.
12 The expert process does not address indemnity, costs, or
13 defense obligations, because those clauses do not contain
14 such rights.

15 Clause 5.4(c) confirms that the allocation of
16 responsibility encompasses only the Company and Centromín.
17 The Expert process is conducted only between the Company
18 and Centromín. The Expert decision binds only these two
19 Parties, and Clause 5.4(c) establishes the arbitral consent
20 of only these two Parties to initiate this arbitration.

21 There is no basis in Peruvian law or in the STA
22 to interpret Clauses 6.2 and 6.3, as Claimants do.
23 Claimants have no rights under those clauses. Claimants
24 also argue that they have obligations under the Renco
25 Guaranty.

1 Now, as a threshold matter, Renco was released
2 from the Guaranty obligation; so currently only DRRC has
3 any obligation. In any event, the Renco Guaranty and the
4 STA are separate Contracts. Claimants cannot rely on
5 obligations under one contract to claim Contracting Party
6 status in the other.

7 To start, both Claimants and Activos Mineros
8 agree that, under Peruvian law, multiple contracts can be
9 memorialized in the same document. So the question facing
10 the Tribunal here is this: In this case, are the STA and
11 the Renco Guaranty one or two Contracts? The answer is
12 they are two. Activos Mineros identifies all the reasons
13 why in its Pleadings.

14 For today, I'll focus just on one. Each Contract
15 is a name-codified Contract. Under Peruvian law, each
16 name-codified contract is a distinct contract, and each is
17 governed by a particular section of the Peruvian Civil
18 Code. In this case, the STA is a sales Contract governed
19 by Articles 1529 to 1601.

20 The Renco Guaranty, on the other hand, is a
21 surety Contract, governed by Articles 1868 to 1905. Under
22 Peruvian law, each name-codified contract has a unique
23 cause, or "causa," in Spanish. The cause of a contract
24 under Peruvian law is the legal finality of that given
25 contract. Under Peruvian law, distinct contracts exist

1 when distinct causes exist.

2 The cause of the STA is to transfer Metaloroya to
3 DRP to allow for private investment. The cause of the
4 Renco Guaranty is to guarantee DRP's obligations that run
5 to Centromín. Under Peruvian law, the STA and the Renco
6 Guaranty are distinct Contracts.

7 Now, Mr. Schiffer pointed out this morning that
8 he's not a Peruvian Law Expert. Clearly not. He mentioned
9 that it would be mind boggling, and the world would be
10 upside down if these were two Contracts.

11 I trust I don't need to remind the Tribunal that
12 this Contract is governed by Peruvian law, but we cited in
13 Paragraph 470 of our Counter-Memorial a U.S. case that came
14 to the same conclusion. So this is not mind boggling or
15 upside down, even in the United States, which appears to be
16 Mr. Schiffer's true north in this international and
17 Peruvian proceeding.

18 So far we have applied canons of construction and
19 Peruvian law principles to interpret the STA and the Renco
20 Guaranty, but we could also interpret them by relying in
21 good faith on conduct before, during, and after the life of
22 the Contract.

23 In our Pleadings, we have shown how documentary
24 evidence confirms both our textual and systematic
25 interpretations of the STA, and that the STA and the Renco

1 Guaranty are two distinct Contracts. On this slide, we've
2 included a list of those documents. I won't have time to
3 discuss all of them today, but I do want to focus on one,
4 DRP's assignment of contractual position.

5 In 2001, DRP assigned its Party status in the STA
6 as the investor to another Renco Group entity, DR Cayman.
7 The assignment Contract between DRP and DR Cayman is a
8 private internal Renco Group document. Only DRP and DR
9 Cayman executed the assignment.

10 As you will see on the screen, in Clause 1.2 of
11 the assignment, DRP and DR Cayman recognize that, even
12 though Claimants were the winners of the Public Tender,
13 they assigned their rights as winners to DRP. Included in
14 those rights is, of course, the right to execute the STA.
15 Also, in Clause 1.3, DRP and DR Cayman identify only three
16 STA Parties: Centromín, the Investor, and the Company.

17 In sum, Claimants are not STA Parties under any
18 true interpretation of the STA. Consequently, the Tribunal
19 lacks jurisdiction over Claimants' claims.

20 In the alternative, Claimants argue that they
21 would be nonsignatories to the STA Arbitral Clause. That's
22 incorrect. Claimants originally raised three bases for
23 their nonsignatory theory. I will be addressing their only
24 remaining argument based on Article 14 of the Peruvian
25 Arbitration Act.

1 Article 14 of the Peruvian Arbitration Act
2 states: "The Arbitration Agreement extends to those whose
3 consent to submit to arbitration, according to good faith,
4 is determined by their active and decisive participation in
5 the negotiation, conclusion, execution, or termination of
6 the Contract, that includes the Arbitration Agreement or to
7 which the Agreement is related. It also extends to those
8 who seek to derive rights or benefits from the Contract,
9 according to its terms."

10 As can be seen from the blue dividing line here,
11 Article 14 provides two avenues for the extension of
12 arbitral clauses to nonsignatories. The first avenue
13 extends the Arbitral Clause when implicit consent is
14 determined by active and decisive participation in
15 negotiations or other facets of contractual life. It is,
16 essentially, the group of companies doctrine.

17 The second avenue extends arbitration clauses to
18 those who derive benefits from the underlying contract. As
19 we explain in our Pleadings, under both avenues, implicit
20 arbitral consent must be present, and under both avenues,
21 its presence is determined in good faith based on conduct.

22 In practice, Article 14 simply brought into
23 Peruvian law preexisting principles in international
24 arbitration. So the Tribunal will be familiar with the
25 relevant concepts. Claimants' theory fails for various

1 reasons. First, Article 14 does not apply to the STA
2 arbitral clause. Claimants' argument is based on their
3 participation in the negotiations for the STA. That
4 asterisk indicates that Claimants have attempted to
5 impermissibly add additional jurisdictional theories in
6 their Rejoinder on Jurisdiction. I'll address this later.

7 Based on Claimants' only admissible argument,
8 their implicit consent must have existed at the time of
9 execution of the STA, which is 1997. However, there is no
10 evidence that Peruvian law in 1997 allowed the extension of
11 arbitral clauses. Moreover, there's no evidence that
12 Peruvian law in 1997 permitted extension under Claimants'
13 theory, which is an extremely expansive interpretation of
14 the group of companies doctrine.

15 So Claimants seek an ex post facto application of
16 Article 14, which came into force in 2008, to create
17 consent in 1997. But the Peruvian constitution and the
18 Civil Code preclude the retroactive creation of new legal
19 relationships and situations where none previously existed.

20 Claimants argue in the Rejoinder on Jurisdiction
21 that under the second transitional provision of the
22 Peruvian Arbitration Act, Article 14 applies to
23 arbitrations initiated after it entered into force in 2008.

24 On the screen, the Tribunal can see the quoted
25 second transitional provision. Its purpose is to identify

1 which law governs a proceeding started before the entry
2 into force of the Peruvian Arbitration Act, and it remains
3 in process afterwards. The second transitional provision
4 regulates what happens procedurally, inside an arbitration,
5 not what happened 20 years before an arbitration. That is
6 why it refers to "actuaciones arbitrales," which means
7 arbitral proceedings.

8 We know this for various reasons. First, the
9 very Legal Authority cited by Claimants disproves their
10 argument. This can be found in JAP-112. And that confirms
11 that the second transitional provision refers to the
12 Peruvian Arbitrations Act's provisions on arbitral
13 procedure.

14 Second, under Article 62 of the Peruvian
15 Constitution, the freedom to contract guarantees that the
16 Parties can validly agree, according to the rules in force
17 at the time of the Contract. The contractual terms cannot
18 be modified by laws or other provisions of any kind. And
19 irrespective of when a contract is executed, arbitral
20 procedure can easily be governed by the rules applicable on
21 the date of its initiation. But it is quite another thing
22 to create consent, ex post facto, by legal fiat.

23 The second problem is that, even if Article 14
24 could be applied ex post facto, which it can't, Claimants
25 have not established the existence of any of its three

1 elements: Extension under either avenue of Article 14
2 requires proving the relevant conduct, that the relevant
3 conduct demonstrates, in good faith, the nonsignatories'
4 implicit consent, and the consent of the signatory to
5 arbitrate with the nonsignatory.

6 Claimants, instead, reduce the extension analysis
7 to one element. In their view, participation in the
8 relevant conduct axiomatically results in implicit consent
9 and in a counterparty's consent. It is unsupported, and
10 incredibly -- and it's an incredibly expansive
11 interpretation of the group of companies doctrine.

12 On the first element, Claimants have not
13 demonstrated that only they actively and decisively
14 participated in the negotiations. I use the phrase "only
15 they" because that's the premise of Claimants' argument.
16 The Tribunal can find this argument in Paragraph 46 of
17 Claimants' Reply and Paragraph 39 of the Rejoinder on
18 Jurisdiction. In both places, Claimants argue that they
19 actively and decisively participated in the STA's
20 negotiations, precisely because DRP did not exist.

21 But as the quoted text shows, this new story
22 conflicts with Claimants' original version of the
23 negotiations, in which Kenneth Buckley participated as
24 DRP's President. It also conflicts with Mr. Buckley's
25 account of the facts. In short, Claimants fabricate, post

1 hoc, conduct to justify their argument.

2 Perhaps because Claimants claim that Article 14
3 contains one element, they never actually explain how their
4 conduct demonstrates their implicit consent or Activos
5 Mineros's consent. In any event, the evidence confirms
6 that neither the Claimants nor Activos Mineros, their
7 supposed arbitral clause counterparty, consented to
8 arbitrate with each other.

9 We have listed some of that evidence in this
10 slide, and we refer the Tribunal to our written submissions
11 for complete explanation of the available evidence. As the
12 Tribunal knows, Claimants' Rejoinder on Jurisdiction
13 included many tardy arguments.

14 Jurisdictional arguments were interwoven with
15 liability arguments, and, as a result, we failed to
16 identify two of those arguments that Claimants could have
17 presented earlier but failed to do so. We apologize for
18 the oversight, and Activos Mineros hopes that the Tribunal
19 will strike these arguments as inadmissible, but Professor
20 Varsi will be addressing the many problems with these tardy
21 arguments later in the proceeding.

22 Claimants are not nonsignatories. Claimants have
23 acted exactly like parent companies often do. We have made
24 this point in Paragraph 196 of our Rejoinder, and Claimants
25 helpfully make the same point in Footnote 55 of the

1 Rejoinder on Jurisdiction. The Tribunal should not extend
2 the STA Arbitral Clause to a parent company acting as a
3 parent company normally does. Such an interpretation would
4 bind every parent company and eliminate the legal
5 personhood of every subsidiary. Peruvian law doesn't
6 provide for that.

7 The Tribunal will recall that Claimants also
8 filed claims on behalf of other defendants in the Missouri
9 Litigations. We call these the "Phantom Claimants" and
10 Claimants cannot claim on their behalf.

11 In Claimants' Statement of Claim, they ask the
12 Tribunal to declare a breach of STA because Activos Mineros
13 has refused to indemnify and defend every defendant in the
14 Missouri Litigations, and there are many. That includes
15 other entities in the Renco Group and individual directors.
16 Claimants provide zero jurisdictional basis for these
17 Claims. Activos Mineros objected in its Counter-Memorial,
18 and Claimants have not provided any response.

19 Therefore, I would normally refuse to address the
20 argument, but I want to show the Tribunal two things.
21 First, Claimants' original basis for liability in their
22 Statement of Claim. The Phantom Claimants are third
23 parties; so the Phantom Claimants' claims are based on the
24 interpretation that Clauses 6.2 and 6.3 encompass third
25 parties, everyone, which we already discussed.

1 In short, the phantom Claimants are the
2 real-world consequence of Claimants' perverse
3 interpretation.

4 Second, Claimants have silently dropped that
5 premise in Paragraph 181 of their Reply, Claimants now say
6 that Clauses 5 and 6 encompass only the STA Parties. So
7 does Professor Payet, their Expert. That change means
8 that, even if there were jurisdiction over the phantom
9 Claimants' Claims, there is no liability basis for those
10 claims. Earlier, I asked the Tribunal to remember
11 Claimants' perverse interpretation of Clauses 6.2 and 6.3.

12 Now, I'm going to ask the Tribunal to also
13 remember that Claimants have since dropped that
14 interpretation. It will be relevant twice more today,
15 including on our next objection.

16 The final jurisdictional objection I'll address
17 today relates to the Peruvian law Claims. The STA Arbitral
18 Clause encompasses disputes between the Parties with regard
19 to the interpretation, execution, or validity, derived or
20 in relation to this Contract.

21 Claimants argue that their Peruvian law Claims
22 are related to the STA. This is incorrect. To explain why
23 this is so, I need to explain how Claimants theory
24 operates. As a preliminary matter, Claimants have never
25 explained how their claims of contribution and unjust

1 enrichment operate under this theory. They are
2 inadequately articulated as we have said in our Rejoinder;
3 so I won't address those Claims here today.

4 I will address only Claimants' subrogation Claim,
5 which you heard about this morning. Claimants' liability
6 syllogism for subrogation has five steps. First, before
7 the STA was executed, Centromín was subject to a strict
8 liability duty to everyone under Article 1970 of the
9 Peruvian Civil Code, including the Missouri Plaintiffs.

10 Second, Claimants say once the STA was executed,
11 somehow Centromín retained responsibility during the PAMA
12 Period under Clause 6.2. The retention of responsibility
13 is also a jurisdictional hook because, in Claimants' view,
14 it makes their subrogation Claim related to the STA and,
15 thus, within the scope of the STA Arbitral Clause.

16 Third, Claimants assert that they have rights
17 because of their perverse theory of Clause 6.2 that gives
18 rights to third parties, everyone.

19 Fourth, Claimants argue that, as a result, they
20 step into the shoes of the Missouri Plaintiffs, and sue
21 Activos Mineros via a subrogation claim and can recover any
22 amounts paid.

23 And, fifth, Claimants can do all of this without
24 privity of contract because they are nonsignatories, per
25 Article 14 of the Peruvian Arbitration act. The Tribunal

1 can find these arguments in Paragraph 17-34 of Claimants'
2 Reply.

3 How could this possibly work? How? It doesn't.
4 But the reason Claimants must jump through so many hoops is
5 because they're trying to get relief that is duplicative of
6 their contract claims. You heard that very clearly this
7 morning. That is why Claimants' Peruvian law Claims are
8 not related to the STA. The STA Arbitral Clause cannot be
9 read in good faith as a tool to bypass the STA Parties'
10 intricately-designed risk allocation framework. I'll
11 simply read Paragraph 225 of our Rejoinder.

12 The STA Parties painstakingly devised an
13 elaborate framework to regulate indemnity. Everyone,
14 Claimants, Respondents, and the Tribunal knows that the
15 Claimants' subrogation Claim is an attempt to obtain de
16 facto indemnity in case their contractual indemnity Claims
17 fail.

18 However, if Claimants are not STA Parties, and
19 if, given the principle of privity, they are not
20 encompassed by Clauses 5 and 6, there is simply no
21 good-faith basis to conclude that the STA Parties intended
22 the STA Arbitral Clause to permit Claimants to bypass their
23 lack of indemnity rights under the STA by filing a
24 subrogation claim in arbitration.

25 In the following slides, I'll show the Claimants'

1 subrogation Claim is merely a method to bypass their
2 exclusion from the STA. In particular, Clauses 5 and 6.
3 Under Claimants' theory, they are nonsignatories. They are
4 encompassed by Clause 6.2, and the Missouri Plaintiffs'
5 Claims are Activos Mineros's responsibility under the STA.

6 In that hypothetical case, Claimants win on the
7 contractual indemnity Claim, they don't need the
8 subrogation Claim. Importantly, this requires accepting
9 Claimants' prior premise that Clause 6.2 encompasses all
10 third parties, everyone in the world.

11 Now, let's assume that Claimants are
12 nonsignatories, but they are excluded from Clause 6.2,
13 under our interpretation and under Claimants now
14 interpretation. In this hypothetical, Claimants'
15 contractual indemnity Claim fails, but so does their
16 subrogation Claim. Why? Because they are excluded now
17 from Clause 6.2.

18 For the avoidance of any doubt, the same pattern
19 applies if Claimants were STA Parties. Their subrogation
20 Claim is completely duplicative of their contractual
21 indemnity Claim.

22 To conclude our arguments on jurisdiction, I
23 thought I'd leave on the screen the quote I just read.
24 Yes, the phrase "related to" is generally understood
25 broadly in the context of arbitral clauses, but I have

1 never seen it read so broadly that it allows a Tribunal to,
2 in essence, rewrite the substantive provisions of a
3 Contract to allow what the contracting Parties excluded,
4 never.

5 Here, if Claimants' contract Claim fails, that is
6 because the STA Parties designed the environmental risk
7 allocation framework in that way, either because Claimants
8 are not STA Parties or because they are not encompassed by
9 Clauses 5 and 6. The phrase "related to" cannot be read in
10 good faith to give Claimants the exact remedy from which
11 the STA Parties chose to exclude them.

12 Those are the jurisdictional objections I'll
13 address today, and I refer the Tribunal to our written
14 submissions for our arguments on the remaining ones.

15 With that, I will turn to our objections on
16 admissibility. Unless someone would like a break. I know
17 this is a lot.

18 (Comments off microphone.)

19 (Interruption.)

20 PRESIDENT SIMMA: This is going to be long? It
21 is too early for a coffee break. We might still break up
22 at some moment, but let's go on.

23 MS. GEHRING FLORES: Okay. In short, well, I
24 guess I'm an optimist.

25 All of Claimant's Claims are inadmissible for the

1 reasons listed on the screen. Today, I will discuss one
2 objection, that Claimant's Claims are unripe. Claimants
3 must pay the Missouri Plaintiffs to have a chance of
4 succeeding on their contractual indemnity claim and their
5 Peruvian law claims on liability.

6 This is undisputed. Claimants have tried to get
7 around this problem by bifurcating the damages phase of the
8 Contract case from the liability phase. They now say that
9 the Tribunal's partial award on jurisdiction and liability
10 would only be a declaratory award. But that's not true.
11 First, Claimants do not seek declaratory relief. English
12 and Peruvian law both understand that declaratory relief is
13 a pronouncement that does not include a command to take
14 action. Executory relief, on the other hand, is made up of
15 a pronouncement and a command act. For instance, for
16 specific performance of a contract or to pay compensation.
17 Here, Claimants seek executory relief. Damages are
18 bifurcated, but that does not change the nature of
19 Claimants' request. They want damages.

20 The Tribunal's partial award on jurisdiction and
21 liability will be incorporated into the Final Award on
22 jurisdiction, liability, and damages. This Tribunal, at
23 Claimants' request under this case number, will order
24 Activos Mineros to pay compensation if it finds Activos
25 Mineros responsible. The procedural bifurcation of the

1 Contract case cannot give Claimants the substantive
2 advantage of not having to establish responsibility now.
3 That includes establishing the existence of an already-made
4 payment.

5 Claimants provide no response to our argument,
6 and neither can Prof. Payet. This all begs the question:
7 Why file unripe claims? For the reasons Mr. Pearsall
8 explained earlier and Claimants have admitted, Claimants
9 want the Tribunal to de facto force Perú to intervene in
10 the Missouri Litigations or to be Claimants' litigation
11 insurance.

12 Second, even if Claimants sought declaratory
13 relief, it would be unavailable under English law because
14 the claims are too speculative. Claimants have never
15 rebutted Activos Mineros's position on the applicability or
16 the substance of English law, the law of the arbitral seat
17 here. They just assume that Peruvian law governs.
18 Dr. Payet acts as if Peruvian law applied, but he doesn't
19 opine on whether it governs.

20 Mr. Schiffer just said this morning that he can't
21 predict what would happen in the Missouri Litigations. He
22 said: "I would be speculating." That is exactly our
23 point. Claimants' claims are too speculative. Claimants'
24 incorrect assumption is that, if they pay the Missouri
25 Plaintiffs, Centromín would axiomatically be responsible

1 under Clause 6.2. That assumption is based on the also
2 incorrect premise that payment would be, by definition, for
3 claims that would be Centromín's responsibility.

4 The reality is that there are many reasons why,
5 even if Claimants are found liable in Missouri and ordered
6 to pay damages, Centromín would not be responsible, and it
7 is impossible for the Tribunal to know if any payment would
8 be for a claim for which Centromín is responsible.

9 We've explained this in our two Pleadings, and
10 Claimants have never responded. At this point, I would
11 like to ask the Tribunal to take out Demonstrative RD-2.
12 The Tribunal will have to take the facts from the Missouri
13 Claims and determine if the STA allocates those claims
14 under clauses 6.2, 5.3, 6.3, and 5.4, and, if so, how?
15 Centromín may be responsible. The Company may be
16 responsible. Both may be responsible, or neither may be
17 responsible. All are possibilities.

18 With due respect, Tribunal, it's not possible at
19 this moment, certainly not possible for you to conduct that
20 analysis. Why? To start, you cannot know the basis of any
21 future ruling on liability in the U.S. courts. In U.S.
22 litigation, evidence and relevant arguments are introduced
23 only at trial, but in Missouri the proceedings are in their
24 pretrial stages. The adjudicator, the jury hasn't been
25 selected. The jury will only see evidence admitted into

1 the record at trial. The jury will decide on arguments
2 made only at trial and no pretrial evidence, argument, or
3 Pleadings are shown unless admitted at trial.

4 Additionally, you cannot know if Claimants will
5 settle rather than wait for a jury verdict. In that case,
6 Claimants couldn't meet their burden of proof here. The
7 settlement would disclaim all liability, so it will not be
8 based on any evidence or liability that the Tribunal could
9 use to run through Clauses 6.2, 5.3, 6.3, and 5.4, which
10 are necessary. Moreover, Claimants can agree to settle in
11 exchange for a release of the phantom Claimants, bypassing
12 jurisdictional, admissibility, and liability limitations.
13 Again, we've pointed this out in our written submissions,
14 and Claimants have never responded.

15 If the Tribunal doesn't know how the Missouri
16 Litigations will evolve, neither does Activos Mineros.
17 Mr. Schiffer stood here this morning and told you that the
18 Missouri Claims are about DRP not finishing the PAMA.
19 That's just not true. There are 14 live claims under
20 different theories. We don't know for which claims
21 Claimants will be found liable, under which theory, or
22 based on what evidence or which arguments. Because there
23 are hundreds of ways the Missouri Litigations could evolve,
24 it's impossible for Activos Mineros to adequately present
25 defenses to an unknown future.

1 Some claims argue that the Claimants breached
2 their duty to warn under U.S. law. If Claimants are found
3 liable only for not warning Peruvians of pollution, but not
4 polluting itself, how is that liability encompassed in the
5 framework of the STA? How?

6 Is a duty to warn, under U.S. law, about
7 finishing the PAMA? What if the Missouri Plaintiffs win
8 only on arsenic poisoning? How many times has that word
9 even popped up in Claimants' Pleadings?

10 Other claims are based on a
11 piercing-the-corporate-veil theory. Under Missouri law,
12 the jury must find that the Claimants committed fraud to
13 pierce the corporate veil. In that case, we would argue
14 that the STA Parties certainly didn't agree to indemnify
15 Claimants further fraud.

16 And I'm not sure fraud is about completing the
17 PAMA either. We have listed a few other possible defenses,
18 but we cannot predict with 100 percent certainty which
19 scenarios will come to be. Issuing Claimants' fake
20 declaratory relief would violate Activos Mineros's
21 due-process rights and, again, Claimants have never
22 contested this.

23 In sum, Claimants do not seek declaratory relief,
24 and, even if they did, their claims are too speculative to
25 be ripe.

1 Now, I'll move on to our full liability
2 arguments. First, I'll address the reasons the Peruvian
3 law claims are meritless. There are two reasons the
4 Peruvian law claims are meritless: First, Claimants fail
5 to meet their burden of proof; second, they are meritless
6 based on an analysis of their elements. I'm going to
7 address one matter today, Claimants' failure to prove the
8 existence of strict liability. We refer the Tribunal to
9 our written submissions for our remaining arguments on
10 Claimants' burden of proof and elements analysis.

11 As we discussed, Claimants' Peruvian law claim
12 theory is based on a purported strict liability duty under
13 Article 1970 of the Peruvian Civil Code. Accordingly, for
14 all three Peruvian law claims, Claimants must establish the
15 existence of, one, a dangerous activity or good; two, an
16 injury; and, three, causation.

17 Claimants have failed to meet their burden of
18 proof on all three elements. They simply ignore the second
19 and third elements of injury and causation, but Claimants
20 must prove their existence in this proceeding. They cannot
21 rely on the Missouri Plaintiffs' arguments and evidence on
22 U.S. law as a substitute.

23 And Claimants affirmatively argue against the
24 existence of the first element. Claimants do. A dangerous
25 activity, that element. In Footnote 15 of the Reply. So

1 by definition, Claimants cannot meet their burden of proof.
2 You might ask, why would Claimants refuse to argue the
3 existence of an element they must prove here? We did some
4 digging and, sure enough, Claimants affirmatively argue in
5 the Missouri Litigations that operating the Facility is not
6 a risky or dangerous activity for purposes of Article 1970
7 of the Peruvian Code. So Claimants are playing one set of
8 proceedings off the other. Claimants refuse to argue in
9 these arbitrations the existence of the first element of
10 the strict liability claim because, in case Peruvian law is
11 applied in the Missouri Litigations, they don't want to get
12 caught by the Missouri Plaintiffs.

13 Yes, Claimants still want this Tribunal to rule
14 their way on the Peruvian law claims. Yes. Well,
15 Claimants have simply failed to meet their burden of proof
16 on strict liability and they must live with the
17 consequences of filing unripe claims.

18 And I refer the Tribunal to our written
19 submissions for our remaining arguments on Peruvian law
20 claims.

21 The STA claims fall outside the scope of
22 Centromín's responsibility under Clause 6.2. Again, I ask
23 the Tribunal to take out Demonstrative RD-2 and review
24 Clause 6.2. Claimants argue that their STA claims fall
25 under Clause 6.2. Their theory is that Missouri Claims are

1 attributable to activities of the Company, or DRP, under
2 Clause 6.2, but they're not. As a matter of fact, the
3 Missouri Claims are based on the U.S. conduct of U.S.
4 companies and individuals.

5 As we explain in our Pleadings, U.S. courts would
6 lack jurisdiction over DRP's actions in Perú. On the
7 screen, we can see that the Judge presiding over the Reid
8 Cases has already ruled that the misconduct occurred in the
9 United States -- in the United States, as a matter of law.
10 Claimants have offered no explanation for how any claim is
11 legally attributable to the activities of DRP. Some claims
12 are based on derivative liability, of corporate veil
13 piercing, and agency. Under Missouri law, piercing the
14 corporate veil destroys the separate legal identity of the
15 subsidiary based on the parent company's full control and
16 improper conduct. Under both theories, only the parent
17 company is liable and, importantly, direct liability does
18 not pass through the Company, DRP, at all.

19 As the same Judge held, direct liability rests on
20 a defendant's own wrongful conduct acting in its own name.

21 The STA claims also fall outside the scope of
22 Clause 6.3, the clause allocating responsibility after the
23 expiration of the PAMA Period. Claimants refuse to admit
24 it, but some of the injuries complained of in Missouri must
25 be taking place after the PAMA Period.

1 As Demonstrative RD-2 shows, Centromín's
2 responsibility under Clause 6.3 is limited to claims
3 attributable to Centromín's and/or its predecessor's
4 activities. Centromín is not responsible for activities
5 attributable to the activities of the Company, DRP.
6 Because Claimants do not explain how Missouri Claims are
7 encompassed by Clauses 6.2 or 6.3, they have failed to meet
8 their burden of proof, and, even if the Tribunal could
9 reach the opposite conclusion, the record evidence shows
10 that the Missouri Plaintiffs' claims have been allocated to
11 the Company, DRP, under Clauses 5.3 and 5.4.

12 The Missouri Claims relate to the Facility's
13 emissions after DRP acquired it in October 1997. As the
14 Tribunal can see in Demonstrative RD-2, the STA Parties
15 expressly allocated responsibility for those claims in two
16 time periods. 6.2 and 5.3 allocate responsibility during
17 the PAMA Period. That ended in January 2007. Clauses 6.3
18 and 5.4 allocate responsibility for claims in the post-PAMA
19 Period, January 2007 onwards. Because Claimants have
20 failed to meet their burden of proof on Activos Mineros's
21 responsibility under 6.3 for the post-PAMA Period, I will
22 focus on DRP's allocated responsibility for the PAMA
23 Period. The Missouri Plaintiffs' claims satisfy both
24 scenarios A and B under Clause 5.3.

25 Starting with Scenario A, as a threshold matter,

1 as Activos Mineros explains in its written submission, the
2 phrase "exclusively attributable" modifies the word "acts."
3 Here, the Missouri Claims are due to acts that are
4 exclusively attributable to DRP. Causation is key for a
5 finding of liability under the Missouri Claims. As a
6 matter of Missouri and New York law, Claimants can only be
7 liable for injuries caused by them. Accordingly, if the
8 Missouri Claims were based on Centromín's acts, they would
9 fail. Claimants cannot be held liable for injuries caused
10 by Centromín's acts. Therefore, as you can see on the
11 screen, the Missouri Claims are expressly limited to
12 injuries caused by the Facility's operation after DRP
13 acquired it.

14 Moreover, the Missouri Claims are based on DRP's
15 contemporaneous air emissions rather than historical lead
16 contamination in the soil. That is why the U.S. Appellate
17 Court with jurisdiction has expressly held that the
18 Missouri Claims do not relate to the practices of
19 Centromín.

20 Moreover, DRP's acts are not related to the PAMA.
21 DRP's decision to increase production with dirty
22 concentrates has nothing to do with the PAMA. Perú
23 privatized the La Oroya Facility with the clear objective
24 and mandate of reducing the Facility's poisoning of
25 La Oroya through uncontrolled emissions. Increasing

1 production with dirty concentrate was a business operations
2 decision that DRP knew would increase the poisonous
3 emissions engulfing La Oroya. It has no relation to the
4 PAMA, rather, it contradicts the PAMA's most fundamental
5 purpose.

6 Claimants themselves conceded, in their Contract
7 Memorial, that DRP would be liable if the damages and
8 claims were attributable to the operation of the complex
9 and business operations of DRP, not related to its PAMA.
10 Claimants now argue that everything DRP did, including
11 knowingly worsening their toxic emissions, is somehow
12 related to the PAMA, and that's simply absurd.

13 Finally, with respect to the less-protective
14 standards and practices elements, Activos Mineros has shown
15 that the Missouri Claims result from DRP's reckless
16 operation of the Facility. DRP's ramped-up production of
17 dirty concentrate without any emissions mitigation measures
18 until December 2006 necessarily led to increased poisonous
19 emissions. Claimants have no credible answer to this.
20 Claimants can show no evidence that DRP took measures to
21 reduce emissions in the earliest days of their operations.
22 None of the Measures DRP supposedly implemented could have
23 achieved that.

24 Claimants further assert that DRP performed
25 better than Centromín simply because they did some of the

1 PAMA Projects. That had to be better; right? This is
2 another absurdity.

3 First, DRP never completed the PAMA. The little
4 that DRP did to control emissions was performed in late
5 2006, and then, after DRP had already defaulted on its PAMA
6 obligations in mid-2009, these partial Measures were
7 implemented long after DRP had made the decision in 1997 to
8 increase emissions. There can be no doubt that DRP's
9 standards and practices were less protective than those of
10 Centromín. Even if DRP is not responsible for the Missouri
11 Claims during the PAMA Period under Clause 5.3(a), it
12 certainly would be under 5.3(b). That DRP never completed
13 PAMA Project 1 is undisputed, and that failure is
14 necessarily a default on DRP's PAMA obligations.

15 Moreover, DRP's decision to increase its
16 poisonous emissions was itself a breach of the PAMA. Let
17 me be clear on this point: DRP had the option -- they had
18 the option to increase production. Sure, they could do it,
19 but, if it did so, it had the obligation to first take
20 measures to assure that it wasn't increasing the emissions
21 impacting La Oroya. If not, DRP would face the
22 consequences of its decision to increase emissions. Under
23 applicable Peruvian law, that would be fines and penalties
24 or the closure of the Facility. And under the STA, that
25 means that DRP would be contractually responsible for

1 potential third-party claims like the ones filed in
2 Missouri.

3 If Claimants truly believed that the STA's
4 allocation of responsibility clauses contain implicit
5 indemnity and defense obligations that encompass anyone who
6 could be sued, then they should be filing claims against
7 DRP, not Activos Mineros. Claimants allege that the
8 Missouri Claims result from Centromín's operations and
9 failure to implement PAMA Project 4, which involved
10 revegetating, not remediating, contaminated soil near the
11 Facility.

12 Both of Claimants' allegations are false. First,
13 Claimants have failed to provide the necessary information
14 about the Missouri Plaintiffs, their claims, or their
15 claimed injuries. Claimants' submissions are based on
16 insufficient and generalized assertions and fail to provide
17 any serious response to the evidence demonstrating that the
18 Missouri Plaintiffs' claims involved injuries resulting
19 from contemporaneous, not historical, emissions.

20 As to sulfur dioxide, the only pathway for
21 exposure to sulfur dioxide is contemporaneous emissions.
22 Sulfur dioxide is essentially a tear gas, and the impact is
23 suffered in the moment of exposure. Once the SO₂ or sulfur
24 dioxide emissions are stopped at the source, the SO₂ gas
25 dissipates. Unlike lead, SO₂ does not linger in the soil

1 in solid form. Thus, any Missouri Claims regarding SO2
2 exposure cannot result from Centromín's historical
3 operations nor are they related to Centromín's revegetation
4 obligations.

5 And as to lead, the little that is known right
6 now regarding the evolution of the Missouri Claims related
7 to lead also point to contemporaneous emissions, even the
8 evidence provided by Claimants' Expert toxicologist,
9 Dr. Schoof, demonstrates that the principle pathways for
10 lead exposure in La Oroya have been outdoor dust, indoor
11 dust, air, and near-surface soil. All forms of lead that
12 are driven by contemporaneous emissions.

13 To all of this, Claimants paint a hero's portrait
14 for DRP's actions in La Oroya. But, from 1997 to
15 December 2006, not one of DRP's dollars spent went toward
16 any project that could neutralize DRP's surge in sulfur
17 dioxide and lead emissions, much less improve emissions.
18 These heroic claims regarding its investments and community
19 programs are, at best, green washing. To put this in
20 context, and I think as we heard from Mr. Schiffer today,
21 Mr. Buckley, President and General Manager of DRP from 1997
22 to 2003, touted DRP's community programs. Among the things
23 Mr. Buckley highlights is that DRP stopped workers from
24 eating on the job and built showers and required that
25 workers shower and change their boots.

1 But, as the U.S. Centers for Disease Control
2 concluded, when it conducted a study of lead contamination
3 in La Oroya while DRP was operating, any of the benefits
4 from these sorts of programs are dwarfed by the fact that
5 they would be unnecessary if DRP did its one job: Control
6 emissions. No shower can protect you from uncontrolled
7 emissions.

8 Let me show you one more example of DRP's
9 self-professed heroic efforts in La Oroya. When Dr. Schoof
10 visited La Oroya in 2005, the team made sure to wear masks
11 and other protective equipment to minimize exposure to
12 DRP's toxic emissions dust.

13 I ask you to contrast that photo with the one
14 that is now on your monitors. This photo from Claimants'
15 toxicology Expert Report shows a DRP-sponsored community
16 street cleaning program in action. These are the people of
17 La Oroya cleaning DRP's lead-laden dust with no personal
18 protective equipment, no apparent safety measures
19 whatsoever. Claimants' efforts to spin a PR campaign out
20 of DRP's disregard for the health and safety of the
21 citizens of La Oroya speaks for itself.

22 For the reasons I've discussed today and the
23 numerous others we will detail -- we have already detailed
24 in our Pleadings, the Tribunal lacks jurisdiction over
25 Claimants' contract case. Claimants' claims are all

1 inadmissible, and, in any event, Claimants' claims are
2 meritless.

3 And with that, I turn to my colleague,
4 Mr. Pearsall.

5 PRESIDENT SIMMA: Thank you, Madam Gehring
6 Flores, and I give the floor to Mr. Pearsall.

7 MR. PEARSALL: Thank you, Mr. President.

8 We have about 27 or 28 minutes left. Shall I
9 just proceed and go through?

10 PRESIDENT SIMMA: Yes.

11 MR. PEARSALL: Okay. Thank you very much.

12 Well, I'm back. That was a lot, a lot of detail,
13 and it's a lot of detail because, as I said, we take our
14 obligation to provide the Tribunal with law and fact very
15 seriously. And happily, my submissions on the Treaty case
16 are going to be a little less complex.

17 So in our Counter-Memorial, we demonstrated why
18 almost all of Renco's claims are outside of the Tribunal's
19 jurisdiction. The first jurisdictional objection -- so
20 let's start there -- is for failure to establish a prima
21 facie expropriation claim. And the second objection is for
22 lack of jurisdiction *ratione temporis*. Okay.

23 So Claimants completely, completely failed in
24 their Reply to address these objections. Leaving aside
25 their baffling objection to their own jurisdiction in the

1 Contract case and then subsequent reversal, instead of
2 mounting a defense in its reply as one might expect, Renco
3 probably figured it was best to put all its arguments in
4 the Rejoinder on Jurisdiction. Fine. Gamesmanship aside,
5 let's look what they said. Let's look what they said
6 there.

7 Claimants said they do not "want to repeat
8 arguments previously made." That's their Rejoinder on
9 Jurisdiction, Paragraph 1.

10 Well, this badly misses the point. In our
11 Counter-Memorial, we raised jurisdictional objections that
12 were based on the evidence and the arguments that Claimant
13 had made. If Claimant would have repeated its previously
14 made arguments, Claimant would not have responded to our
15 jurisdictional objections. But Claimants didn't even do
16 that. They simply did not respond at all. Claimants have
17 not, because they cannot, sufficiently rebut our
18 jurisdictional objections. We don't want them to repeat
19 their arguments, as I'm sure the Tribunal does not want
20 them to repeat their arguments.

21 Instead, they have an obligation to answer our
22 objections. As they haven't, our objection should be
23 sustained. Time and the facts are what they are, and any
24 attempt to respond now would be procedurally improper, but
25 on the screen for the benefit of the Tribunal are the

1 claims that must be dismissed for failure to establish a
2 prima facie case or are outside the temporal scope of the
3 Treaty.

4 So let's start with our submissions on Claimants'
5 failure to state a prima facie case for indirect
6 expropriation. In our Counter-Memorial, we highlighted how
7 Claimants' shifting expropriation references are both
8 inconsistent and vague. Claimant has made no real attempt
9 to provide details or cure the deficiencies that we pointed
10 out in our Counter-Memorial. Instead -- instead, it offers
11 two, two paragraphs in its Rejoinder on Jurisdiction. The
12 first paragraph allegedly addresses the standard, vaguely
13 explaining to the Tribunal how direct and indirect
14 expropriation differ. Okay.

15 The second paragraph purports to address the
16 Measures, but Claimant simply restates its conclusions
17 without any application or meaningful explanation to rebut
18 the evidence that we set forth, evidence that we believe
19 proves their allegations are replete with omissions,
20 unresponsive, unpersuasive.

21 We still don't know, sitting here today, which
22 Measures relate to, one, the direct expropriation claim
23 which Claimant now admits that has no basis; two, the
24 so-called "creeping expropriation," which Claimant seem now
25 to have totally abandoned; or, three, the indirect

1 expropriation, which we think Claimant maintains based on
2 its submissions this morning, but we remain unclear what
3 Measures it thinks satisfies this standard.

4 In the face of these vagaries, let's get a bit
5 more granular for a minute. You don't have to look to CMS,
6 as Mr. Schiffer directed us, for the standard of indirect
7 expropriation. That's in an Argentina BIT. The Treaty
8 that we have here, Annex 10-B, lays the elements out and
9 that law matters, so these elements are on the screen.

10 In establishing a claim for expropriation,
11 Claimant must, one, explain why its claim of indirect
12 expropriation is the "rare circumstance" that would
13 constitute an indirect expropriation.

14 Two, it must put forth a prima facie case of
15 discrimination in accordance with the basic investment
16 treaty jurisprudence.

17 And three, articulate how Perú's regulatory
18 actions were not designed and applied to protect legitimate
19 public-welfare objectives such as public health, safety,
20 and the environment.

21 Claimant has made no attempt, none, to engage
22 with the Treaty or demonstrate how its expropriation claim
23 satisfies these elements. Rare circumstances? Silence.
24 Discrimination? Silence. Legitimate public-welfare
25 objectives such as public health, safety, and the

1 environment? Silence, silence, silence. So much for
2 expropriation.

3 So let's turn to FET. All Claimants' alleged FET
4 Claims should be dismissed for lack of jurisdiction *ratione*
5 *temporis*. You heard again this morning that Claimants
6 agree that the Tribunal lacks jurisdiction over claims of
7 Treaty breaches based on acts or omissions that predate the
8 Treaty's entry into force on 1 February 2009. We agree on
9 that. We may agree on another point as well.

10 Our points on Section 3(b) of our
11 Counter-Memorial on the applicable law in situations where
12 the alleged State conduct straddles the entry into force of
13 a treaty, I don't know if we agree on that because those
14 points have gone completely un rebutted. Where a State's
15 acts are rooted in pre-treaty conduct, they fall outside
16 the Tribunal's jurisdiction *ratione temporis*.

17 So let's look at the Measures that Claimants'
18 Claims violate the FET standard and plot them on a quick
19 timeline.

20 The Treaty entered into force 1 February 2009.
21 Any claim for a breach of the Treaty based on acts or
22 omissions that occurred before that date are outside the
23 jurisdiction of the Tribunal.

24 Likewise, when faced with the situation in which
25 the alleged State conduct straddles the entry into force of

1 the Treaty, State acts that are rooted in pre-treaty
2 conduct also fall outside the Tribunal's jurisdiction. So
3 here are the six measures that Claimant alleges amounts to
4 a violation of FET. We will take them one by one.

5 The first two are, one, the expansion quote of
6 DRP's undertaking to improve the Complex environmental
7 performance and, two, the expansion of "the cost and
8 complexity of DRP's environmental obligations." So the
9 expansion of scope and cost.

10 Claimant claims these Measures were contrary to
11 their expectations in 1997. Taking Claimant at its word,
12 these violations occurred before the Treaty entered into
13 force during the five-year period after DRP's acquisition
14 of the Complex.

15 Is Claimant really now alleging that it did not
16 understand the cost, the complexity, and the scope of the
17 undertaking of its environmental obligations that could
18 expand until 2009? No?

19 You heard this morning they went in with eyes
20 open, to use Mr. Schiffer's words, they were "big boys."
21 Regardless, on Claimants' own submission, these Claims are
22 pre-treaty conduct, and, therefore, outside the
23 jurisdiction of the Tribunal.

24 The third measure, this is MEM's "extracting of
25 concessions from DRP as a precondition to granting an

1 extension." This is the third measure they say breaches
2 their -- breaches FET.

3 Claimants' allegations, firstly, presuppose an
4 unproven right to an extension; unproven, unevidenced. The
5 facts, however, are that DRP was aware of the PAMA deadline
6 from the moment it committed in 1997. That deadline was
7 reinforced by DRP on multiple occasions, including when DRP
8 received the extraordinary 2006 Extension. And that's
9 worth a moment. They received an extension. This fact is
10 not part of their FET fairness analysis. In addition to
11 presupposing a right to an extension, they also need to
12 argue that that right was unconditional. Again, unproven,
13 unevidenced.

14 Claimants' Memorial characterizes the
15 extraordinary MEM 2006 Extension as "draconian" for
16 providing only a limited extension and including numerous
17 conditions. Whatever Claimant thinks about the 2006
18 Extension, let's all agree that it occurred before
19 February 1, 2009. Its third Claim is pre-treaty conduct
20 and, therefore, outside the jurisdiction of this Tribunal.

21 The next three measures Claimant alleges amount
22 to an FET violation are: One, MEM's alleged "undermining
23 of the 30-month extension granted by Congress;" two, the
24 alleged rejection of DRP's 2009 Request; and, three, the
25 Board of Creditors rejection of DRP's restructuring plans

1 which asked for a full pass on its PAMA obligations.

2 While these events as alleged occur after the
3 entry into force of the Treaty, we agree. They are all
4 still rooted in pre-treaty conduct. These acts and facts
5 are based on the same acts and the same facts we just
6 discussed which were evident before 2009. No extension
7 guarantees, no guarantees for extensions without
8 conditions, and certainly no guarantees that it would have
9 an insufficient restructuring plan approved. In any event,
10 unproven, unevicenced.

11 Since 1997 and before the Treaty entered into
12 force, MEM was clear and the DRP understood, among other
13 things: One, there was no entitlement to extensions of the
14 PAMA; two, in the extraordinary event that there would be
15 an extension, MEM could impose conditions; and, three, the
16 cost, complexity, and undertaking of DRP to improve the
17 Complex's environmental performance could change.

18 And a bonus, a creditors committee -- by the way,
19 that is not the State -- their rejection of DRP's
20 Restructuring Plan, which effectively asked to set aside
21 the entirety of the 1997 PAMA, was unacceptable. That's
22 what the unrebutted record provides. All claims rooted in
23 pre-treaty conduct and, therefore, outside the jurisdiction
24 of the Tribunal.

25 But let's assume for a minute that the Tribunal

1 has Jurisdiction over Claimant's Claims. They still
2 not -- they still have not, because they simply cannot,
3 demonstrate that Perú violated its obligations under the
4 Treaty. Claimant has alleged that we violated three
5 obligations under two separate Articles of the Treaty.

6 First, Article 10.5, which requires Perú to
7 afford Claimant the Minimum Standard of Treatment under
8 customary international law, including, as part of that
9 standard, not to deny the Claimant justice; and, second,
10 Article 10.7 which protects Claimants from illegal
11 expropriation.

12 Claimants have, in some instances, not even
13 offered any evidence to substantiate their Claims. And in
14 other instances, invents Claims that are simply manifestly,
15 manifestly without legal merit on the evidence they put
16 forward. Let's discuss them.

17 Claimants alleged in its Memorial that Perú
18 violated 10.5 of the Treaty because its environmental
19 obligations increased and MEM did not grant it multiple
20 extensions without conditions. That's the Claim.

21 On its face -- on its face, these alleged acts do
22 not rise to the level of a breach of the Minimum Standard
23 of Treatment under customary international law. They just
24 don't, but more to the point, Claimants don't even engage
25 with that standard. A violation of customary international

1 law is necessary to prove a claim under Article 10(5) of
2 the U.S.-Perú FTA.

3 Claimants do not attempt to demonstrate how they
4 meet this standard, and even if the Tribunal were to accept
5 Claimants' recitation of its own standard, a standard not
6 found in the Treaty, they still have not proved that Perú
7 has violated Article 105.

8 Indeed, we put forward submissions on a
9 point-by-point analysis why we didn't breach Article 10(5)
10 under Claimants' own articulated standard, and that's in
11 Section 4(a)(2) of our Counter-Memorial, and a summary of
12 that is on the screen.

13 Claimants offered no response, none. That column
14 is not blank because we forgot to fill it in. The truth is
15 that, while Renco got busy extracting profit from DRP's
16 ramped-up poisonous operations, it stalled DRP's
17 environmental investment obligations.

18 Perú had no obligation, none, to accommodate
19 DRP's repeated and extra-legal requests to delay execution
20 of its environmental obligations that it agreed to in 1997,
21 refusing to let DRP off the hook from its environmental
22 obligations. That is not arbitrary. That is not
23 unreasonable, and refusing to let DRP out of its own
24 agreement to remediate the conditions at La Oroya, that is
25 not shocking. That is not outrageous.

1 The conditions that Perú placed on DRP -- on
2 DRP's continued operations at La Oroya -- were fair and
3 equitable and a response and a consequence to Renco's
4 abject failure and unwillingness from the inception of its
5 investment to honor its environmental obligations. Nothing
6 in Perú's conduct violated the customary international law
7 standard or Claimants' own purported standard.

8 In these 2.5 hours, there is clearly not enough
9 time to go over every fact that was omitted or skewed in
10 Claimants' attempt to stitch together claims, but for the
11 sake of time, I want to highlight just a few facts that
12 were omitted.

13 As I've said, to support its fair and equitable
14 treatment indirect expropriation claim, Claimant needs the
15 Tribunal to believe a couple things. It needs the Tribunal
16 to believe that DRP was entitled to an unlimited and
17 unconditional extension to complete its environmental
18 obligations that it expressly promised to perform in 1997.
19 And that those were part -- that was part of the bargain
20 when it purchased the Facility in 1997.

21 But what does the evidence show? The evidence
22 shows that DRP knew from 1997 that it had to improve the
23 Facility and that it was going to be a difficult
24 undertaking. DRP knew the price of compliance could
25 change. DRP knew compliance with Perú's environmental

1 obligations was mandatory. DRP knew that the PAMA deadline
2 was fixed, and DRP knew that it had no entitlement to any
3 extensions and certainly had no entitlement to an
4 unconditional extension.

5 All of the bidders for the Facility in 1997,
6 every single one of them, including Renco and DRRC, were
7 provided with thorough documentation related to the
8 facility, prepared not only by governmental agencies but
9 also by external advisors specifically retained to assess
10 the PAMA. Bidders were permitted and encouraged to visit
11 the Facility as Claimant did ask questions on the relevant
12 documentation and carry out due diligence by themselves or
13 allow third parties to do it on their behalf.

14 So did DRP know what they were agreeing to in
15 1997? They sure did. That is not our position. That is
16 theirs. You heard from Mr. Schiffer this morning: "We
17 knew what we were getting into." "We are sophisticated
18 buyers." That alone should destroy most of their FET
19 Claim.

20 As Clause 7 of the STA, they memorialized it.
21 DRP confirmed that it had conducted sufficient due
22 diligence to understand the extent of its environmental
23 responsibilities under the PAMA and the potential risks.

24 DRP's own representatives involved in the
25 acquisition of the Facility acknowledged that immediate

1 action at La Oroya was needed and that DRP was responsible
2 for minimizing pollution, even if it went beyond its PAMA
3 obligations.

4 And that's not just something they were telling
5 Perú to win the bid. In May of 1998, DRRC said the same to
6 U.S. regulators. What did Mr. Schiffer call it this
7 morning? A judicial admission? Well, they submitted a
8 Securities and Exchange Commission form, S7, this is at
9 Respondent's 94, detailing their understanding of the
10 obligations that DRP had just assumed under the STA and the
11 PAMA.

12 DRRC acknowledge in that document the
13 environmental programs that the DRP has agreed to
14 implement. DRRC told U.S. regulators that DRP "advised the
15 MEM that it intended to seek changes in certain PAMA
16 Projects that it believes will more effectively achieve
17 compliance." Great.

18 But they also said to the U.S. regulators, there
19 can be no assurance that the MEM was going to approve these
20 changes to the PAMA or that implementation of these changes
21 were not going to increase costs.

22 What they told U.S. regulators in 1998 about what
23 they understood the deal was and the framework was should
24 be what they are held to here. The vast majority of
25 Claimant's Claims are unevicenced, where they do put

1 forward facts to support a claim, they are mischaracterized
2 and omitted.

3 Let me turn quickly to the establishment of the
4 prima facie indirect expropriation Claim. Through no fault
5 of my learned colleague across, Claimants' Memorial was
6 quite ambitious on expropriation. Spending 11 pages in its
7 argument, Claimants first offered the Tribunal a veritable
8 buffet of expropriation theories, no theory too exotic.
9 However, in this feast, the Claimant has failed, even
10 today, to provide the basic fare of a well-fed investment
11 treaty claim.

12 Namely, it has failed to, one, distinguish
13 between the theories; two, articulate between the standard
14 for each claim; and three, and, most importantly, show why
15 the Measures it complains about amounted to a breach of a
16 standard for that claim.

17 It is not Perú's job, and, frankly, not the
18 Tribunal's job, to sort through a bunch of diffuse
19 expropriation claims for Claimant.

20 Nevertheless, Perú spent time and considerable
21 money trying to parse these alleged Claims and point out
22 deficiencies. Our Counter-Memorial is replete with
23 examples of these omissions, and the mischaracterizations
24 that Claimants alleges support its differentiated
25 expropriation claims on overlapping theories of liability.

1 We assumed a standard and tried to sort it out.
2 Measure by measure we meticulously took Claimants' argument
3 apart and pointed out flaws in the law, flaws in the
4 factual predicates. We have heard no response. I'm sure
5 we may hear one over the next two weeks. We didn't hear
6 one this morning, but that is, perhaps, why Claimant is so
7 interested in a Post-Hearing Brief.

8 Again, we don't know. We don't know. All we do
9 know is, as I stand here today, that we have put forward 19
10 Pages of argument rebutting Claimants' inchoate
11 expropriation claims in our Counter-Memorial, only to be
12 met by silence and then two paragraphs.

13 So we will do Claimants' work for it and look at
14 the indirect expropriation case. I think it centers on
15 three alleged Measures, and it's on the screen.

16 First, that the MEM denied DRP's request for an
17 extension of time to complete the Sulfuric Acid Plant;
18 second, that MEM put forward a "bogus" credit claim against
19 DRP; and, third, that MEM's supposed removal of DRP's
20 management, really what happened was a trustee was
21 appointed, and the opposition to DRP's restructuring plan.
22 Those, we think, are the three measures that they are
23 alleging were expropriatory.

24 There are so many flaws that it would be
25 impossible to cover all of them with the available time, so

1 for the convenience of the Tribunal, we invite you to look
2 at the table on the screen, which highlights some of key
3 factual omissions and mischaracterizations.

4 These omissions and mischaracterizations include
5 ignoring the fact that it was never entitled and it knew it
6 was never entitled to an extension or entitled to decisions
7 that drove it into bankruptcy.

8 But let's look at the first column. Let's look
9 at that final column. That final column looks like it's
10 half-finished again; it is not. It's not. It accurately
11 reflects Claimants' response to our Counter-Memorial
12 Section 4(b)(2). They don't even attempt to show how the
13 elements of indirect expropriation, elements they accept,
14 are met. The final Claim that Claimant alleges is that it
15 has suffered a denial of justice at the hands of Peruvian
16 Courts.

17 In our Counter-Memorial, we explained the
18 applicable legal standard for denial of justice and the
19 factual and legal reasons why each of Claimants' assertions
20 fail.

21 In its Reply, Claimant accepted -- Claimant
22 accepted the customary international law standard for
23 denial of justice. Customary international law imposes a
24 very high standard for denial of justice, one that rests on
25 the categorical failure of a State's entire domestic legal

1 system and exhibits a failure on the part of the State
2 judiciary as a whole to accord basic foundational tenets of
3 justice of.

4 As the Tribunal can appreciate from the table on
5 the slide, on the screen, after we explained the standard
6 and provided a detailed analysis that demonstrated
7 Claimants' allegations of procedural misconduct were all
8 unsubstantiated, and Claimants' Rejoinder on Jurisdiction,
9 to its credit, it dropped all of its denial-of-justice
10 claims on this basis.

11 As such, Claimants' only remaining
12 denial-of-justice claim is based on the Merits Decision of
13 the Courts of Perú and whether the Courts properly
14 recognized MEM's credit against the bankrupt DRP. Claimant
15 no longer -- no longer alleges a procedural denial of
16 justice. The only claim Claimant now alleges is one of
17 substantive denial of justice.

18 We would have thought it is now settled law that
19 Claimants cannot prevail on a denial-of-justice claim based
20 on the misapplication or errors in law by a State's
21 judiciary.

22 Yet, Claimant is asking this Tribunal to put
23 itself above the Peruvian Supreme Court judges and
24 determine whether Peruvian Courts misapplied Peruvian law.
25 Neither the Treaty nor customary international law provides

1 the Tribunal with that authority, but let's get a bit
2 closer.

3 Claimant alleges that INDECOPI's bankruptcy
4 commission granted MEM's credit in breach of Peruvian
5 Bankruptcy Law. Claimant does not explain how this alleged
6 measure, even if proven, would amount to a denial of
7 justice under the very applicable standard that it accepts.
8 They don't even attempt to show you how that works. But
9 there are four reasons why Claimants' denial-of-justice
10 claim fails.

11 First, there is no such thing as substantive
12 denial of justice. Neither the Treaty Parties think there
13 is, and in any event, the Tribunal, if it wants to break
14 new ground, Claimants would still have to prove a
15 categorical failure of the Peruvian justice system,
16 unevicenced, not one submission on the alleged categorical
17 systemic failure of the Peruvian justice system to meet the
18 Minimum Standard of Treatment under customary international
19 law.

20 What they do -- Claimants quote Dan Cake -- Dan
21 Cake is the case they cite. That was a Mayer, Paulsson,
22 and Landau Tribunal. Not one of those can be described as
23 great embracers of substantial denial of justice. What are
24 the facts of that case?

25 The facts of that case was a party that was put

1 into insolvency was denied the right to a hearing. They
2 weren't even allowed to present their case. That's what
3 that case is about. That's the only case they cite. Do
4 they cite Mondev? Do they cite Azinian? Do they cite
5 ELSI? No.

6 Second, it's not the first time Claimant, through
7 its affiliates DRP or DRCL, have attempted to persuade an
8 independent adjudicator to overturn a decision of INDECOPI.
9 Having attempted through six years of Pleadings and
10 Hearings in Perú, Claimant now brings its arguments to this
11 Tribunal.

12 Does Claimant allege that it was not given an
13 opportunity to be heard in Perú? No. Does Claimant allege
14 that the courts of Perú were closed to it because it was a
15 foreign national? Nope.

16 Does the Claimant allege that the courts of Perú
17 are corrupt or somehow lacking independence? Of course
18 not. You heard that this morning.

19 Claimant simply wants a different result on the
20 merits. Claimant encourages this Tribunal to second-guess
21 Perú's administrative and judicial courts, reexamine the
22 evidence, reevaluate the Peruvian law on the substance to
23 keep its appeal alive.

24 Third, in any event, INDECOPI's approvals of the
25 MEM credit were reasonable and appropriate. Full stop.

1 Fourth, again Claimant makes no effort to claim
2 due process violations, DRP had every opportunity to
3 question INDECOPI's decisions and did so repeatedly. DRP
4 exercised its right, with Counsel, to present arguments
5 regarding the recognition of MEM's credit on every
6 occasion.

7 And for those reasons, we would respectfully
8 request the Tribunal rule in our favor. I only have a few
9 minutes left. So let me end, not by talking about
10 Claimant, but by talking about Perú.

11 Perú is here because it takes its obligations
12 very seriously. It is here because it believes in the
13 peaceful settlement of disputes consistent with the rule of
14 law. It is here because it the language of a contract
15 matters. It believes that the standards it negotiated in
16 its Treaty with the United States matters.

17 It believes the right to regulate environmental
18 remediation for the benefit of its people matters, and
19 importantly, it believes this system matters and what you
20 do as arbitrators matter.

21 This system gives the Investor a right to pursue
22 adjudication, and if properly pled, and the burden of proof
23 properly distinguished, discharged, hold the State
24 accountable for violations of law.

25 What it is not -- what it is not is a cynical

1 tool. It is not a way to pressure a State to act in a
2 parallel proceeding. It is not a covert way to take a weak
3 position from a domestic court into a litigation leverage.
4 They have attempted to accuse Perú of misconduct under
5 International and Peruvian law to obtain a more favorable
6 result in a tort case in Missouri that is years from
7 completion.

8 And we are confident that, at conclusion of these
9 two weeks, just as we were confident in the conclusion of
10 our written submissions, that the Tribunal will see these
11 cases for what they are and agree that Claimant has not
12 even come close to meeting its burden.

13 Thank you for your attention.

14 PRESIDENT SIMMA: Thank you. Before we conclude,
15 may I ask my colleagues if they would have any questions at
16 the moment? Not at the moment.

17 That concludes a very good first day, I think.
18 We are going to start tomorrow at 9:30, and I think that
19 there a provision of Martin Doe, and we have a list of
20 the -- I have it before me -- I have a list of the
21 witnesses and Experts and the sequence in which the order
22 in which they are supposed to testify. And our PO10 says
23 that we should have a look at who will be testifying, who
24 of these people will testify tomorrow, how far we might
25 get.

1 Martin, do you have any? So who is going to be
2 before us with certainty? I have the first, Bruce Neil,
3 Kenneth Buckley, Juan Felipe Guillermo Isasi Cayo,
4 Guillermo Shinno Haumani. So how far are we going to get?
5 Do we have any idea?

6 MR. SCHIFFER: Well, I can't speak for
7 Respondents. They tend to take a little bit more time than
8 we do. I assume we can complete all four witnesses
9 tomorrow.

10 PRESIDENT SIMMA: I'm sorry?

11 MR. SCHIFFER: I would assume we can complete all
12 four of the fact witnesses tomorrow.

13 MS. GEHRING FLORES: I think I would agree with
14 that, with that assumption. Again, I don't know how long
15 opposing Counsel plans to spend with our witnesses.

16 PRESIDENT SIMMA: Just to have an idea. Because
17 the only problem that we face in PO10 or that we think is
18 that there shouldn't be a division of examination, let's
19 say, overnight from one day to the other.

20 MS. GEHRING FLORES: Correct. I believe that the
21 PO asks for the Parties to endeavor, I guess, to end by the
22 end of the day. I should certainly hope that that will be
23 possible tomorrow, but that -- since our witnesses will be
24 in the afternoon tomorrow, presumably, that whether they
25 can end with Mr. Shinno is in their camp, essentially.

1 MR. SCHIFFER: Obviously, if Mr. Shinno comes on
2 with only 40 minutes left in the day, that is one thing. I
3 think we'll have to play it by ear, because I, you know,
4 even though we're efficient, I know the Tribunal doesn't
5 want us to rush just to meet a timetable, because that
6 wouldn't be right either.

7 PRESIDENT SIMMA: There won't be any rush. We
8 looked at that. Okay. I think that's as concrete as we
9 can become tonight. So have a good rest of the day, and we
10 will see each other tomorrow morning.

11 MS. GEHRING FLORES: Mr. President, I just had
12 one other housekeeping matter. I just wanted to note, I
13 believe three of the four witnesses that we would endeavor
14 to be crossing tomorrow are doing so remotely. They are
15 testifying remotely, and I just wanted to make sure that
16 everyone had made appropriate provisions for that. Okay.

17 PRESIDENT SIMMA: Did you want to say something?
18 Okay. So everything will be in place and we hope for the
19 best. Why not?

20 MS. GEHRING FLORES: Yes.

21 MR. SCHIFFER: Excuse me. You said
22 three -- there is one live witness? Who is the live
23 witness?

24 MS. GEHRING FLORES: Mr. Shinno.

25 MR. SCHIFFER: Okay. He's here. Great. Thanks.

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MS. GEHRING FLORES: Yes.

PRESIDENT SIMMA: Thanks again.

MS. GEHRING FLORES: Thank you.

PRESIDENT SIMMA: Hasta manana.

(Whereupon, at 3:21 p.m., the Hearing was
adjourned until 9:30 a.m. the following day.)

POST-HEARING REVISIONS

CERTIFICATE OF REPORTER

I, Dawn K. Larson, RDR-CRR, Court Reporter, do hereby attest that the foregoing English-speaking proceedings, after agreed-upon revisions submitted by the Parties, were revised and re-submitted to the Parties per their instructions.

I further certify that I am neither counsel for, related to, nor employed by any of the Parties to this action in this proceeding, nor financially or otherwise interested in the outcome of this litigation.


Dawn K. Larson